



### NEWS SUMMARY

GENERAL

## East Berlin bars Kohl

PRICE COMMISSION has used highly questionable tactics to bully and coerce companies into withdrawing or modifying price increases, according to Mrs Sally Oppenheim, Conservative spokesman on prices. She described the commission as a "Mafia with Star Chamber powers."

She said companies were being forced to put up with the disruption of having "inexplicable and meddlesome investigators" going through their books. In some cases, the commission was asking what could be interpreted as sinister questions on company affairs.

Mrs. Oppenheim said the commission was producing an artificial price situation. Eventually, price increases must be ruled out or investment cut. Page 5

SURVEY commissioned by the Consumers' Association showed that most people interviewed felt the Government was not coping well with the problems of food prices and electricity prices. Page 23

Distillers may face new EEC threat

DISTILLERS' system of using exclusive distributors to market Johnnie Walker Red Label and Dimple Halal Whisky in the continental EEC countries could be threatened, if it goes ahead with its decision to halt sales of these brands in the U.K. This is the view of lawyers in the EEC Commission, which has already warned Distillers that its response to the recent order prohibiting its dual pricing programme could expose the company to further legal action for breach of the EEC's rules of competition. Back Page

BREASLEY'S BREAK gland's cricket captain Mike Breasley broke his left fore-arm in a one-day match in Karachi.shire's Geoff Boycott takes over. Breasley's Middlesex colleague Clive Radley, who has been coaching in Australia, flies from England today. Page 5

IXON RETURNS

President Richard Nixon turned to Washington—the last time he had been in the city since he resigned over the Watergate affair—to attend a memorial service for Senator Bert Humphrey. Obituary, page 2

ILLER BOMBS

Known attackers buried two bombs into one of Barcelona's best dance halls. One person died and two are missing. Page 3

AKE KILLS 13

Teenage people died in landslides after an earthquake in un. Page 13

K ROUND-UP . . .

Europeans than ever are expected to take holidays in this year, Thomas Cook travel agents, said. Page 5

SHOULD BE READY TO USE LEAR WEAPONS AT A MUCH LATER STAGE IN A EUROPEAN WAR, Julian Critchley, Tory MP Aldershot, said in a Bow up paper.

mer disc jockey Jack Jackson aged 71.

AR IN BRISTOL IS CAMPAIGNING FOR A WEEK-LONG INTERNATIONAL FESTIVAL DUE TO BE HELD IN SUMMER. "These people are adjusted," he said.

MOVING CHILDREN'S TONSILS COSTS HEALTH SERVICE £5m. A year there is little evidence the ration does much good. Prof. Bill Illingworth, of Sheffield,

authorities and anglers are spending hundreds of pounds to prevent chancers scooping up huge quantities of salmon and possibly jeopardising future stocks. Patrols are being stepped up.

OFFICE'S TIM TIME SERVICE CONSULTED MORE THAN 365,000 AS LAST YEAR.

IN SOUTH LONDON ARE TWO YOUTHS WHO STABBED TO DEATH A 20-YEAR-OLD MAN IN A KHAM PUB.

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## Middle East peace talks tomorrow after weekend crisis

BY ROGER MATTHEWS: JERUSALEM, JAN. 15

A crisis which threatened the start of Middle East peace talks in Jerusalem between the Foreign Ministers of Israel, Egypt and the U.S. was averted to-day after a week-end of recrimination and sharp disagreement over the agenda.

The formal opening of the joint political committee will be on Tuesday, 24 hours later than previously fixed.

The Egyptian negotiating team, led by Mr. Mohammed Ibrahim Kamel, the Foreign Minister, arrived in Jerusalem tonight after hours of doubt whether President Sadat's anger at Israeli attitudes would impel him to cancel their departure from Cairo.

Mr. Kamel warned on his arrival that negotiations were at a crucial crossroads. "There can be no peace with the continued occupation of land," he said.

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EEC COMMISSION is likely to offer Britain an improved fisheries quota at talks resuming in Brussels to-day. Back Page

FRENCH industrialists, including the heads of power engineering, nuclear contracting, chemical and oil groups, will accompany M. Raymond Barre, the Prime Minister, on his trip to China this week. Page 3

Leyland men try to avert cut in jobs

LEYLAND shop stewards today will urge Mr. Michael Edwards, the chairman, to accept an aggressive policy of expanding car sales as an alternative to plans to cut out 10,000 jobs this year. Page 5. New Volkswagen model for U.K. Page 23. Car sales fall in South Africa. Page 3

POSTAL WORKERS would-be allowed to take industrial action to back claims for better wages and conditions under a private member's Bill to be introduced in Parliament next month. The Bill would remove doubts about whether postmen could legally take such action. Page 5

AUSTRALIA will make a public bond issue of about Yen 50bn. (about \$108m.) on the Tokyo capital market next month, as part of its foreign borrowing programme in support of the Australian dollar. Page 2

SUN LIFE Assurance Company of Canada is delaying a decision on plans to move its headquarters from Montreal, Quebec, to Toronto. Page 2

CONSORTIUM of financial institutions will put up at least £2.5bn. for variable-rate preference stock in a £50m. fund-raising operation for Frederick H. Burgess, the agricultural equipment maker and distributor. Page 20

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## Steel and Optimism at Treasury over pay rises

By Christian Tyler, Labour Editor

HIGHLY PAID white-collar workers in two important public sector undertakings—electricity supply and the steel industry—are preparing an attack on what they consider the dangerous rigidity of Government incomes policy.

Determined to redress the fall in their earnings relative to manual workers over the last two years, management unions in both industries are now pressing for substantial pay increases above the 10 per cent limit.

Their claims are to be pressed all the harder because manual workers are now able to conclude productivity deals on top of 10 per cent rises.

Separate

IN the British Steel Corporation, leaders of the 12,500-member Steel Industry Management Association decided at the week-end to press not only for a new salary structure, but also for a separate differentials award.

Mr. Robert Muir, the association's general secretary, said earlier SIMA would need between 12 and 17 per cent to restore its members' position, although it did not expect that all at once.

"There has been an unacceptable erosion of differentials between us and foremen. There must be some on-account payment to adjust that," he said.

SIMA, which is not affiliated to the TUC, has already, like the TUC-affiliated metal unions, rejected the corporation's 6 per cent offer.

In electricity supply, Mr. John Lyons, general secretary of the Electrical Power Engineers Association, quoted similar figures and warned that unless the Government was prepared to be flexible a "head-on clash" would be unavoidable.

Closer

THE sharpness of Mr. Sadat's attack on Mr. Begin in the past 48 hours is sure to have its effect on the talks.

In a reference to his visit to Jerusalem, Mr. Sadat said yesterday: "My initiative is not like King David's Hotel, which Begin blew up during his youth. He cannot blow up initiatives without blowing himself up and others for hundreds of years."

Senior Egyptian officials be-

Continued on Back Page

Hard bargaining Page 19

BY ROY HODSON AND PHILIP RAWSTORNE

SIR CHARLES VILLIERS, chairman of the British Steel Corporation, said last night that he will not resign in the row over British Steel's finances, which last year were worsening at a far faster rate than he acknowledged in public or before a Commons Select Committee.

Photographs of internal forecasting documents prepared by British Steel top management last year have been circulated anonymously to newspapers including the Financial Times. An accompanying note in hand-written capitals asks: "Confusion or concealment?"

British Steel agrees the documents are genuine copies of a note prepared for the corporation's July 28, 1977, Board meeting by Mr. Bob Schooley, chief executive and deputy chairman.

In it, he warned the Board to expect a "serious worsening" in the annual operating plan deficit from £350m. to £465m.

In a public statement on the corporation's finances on July 19, 1977, Sir Charles said he foresaw 1977-78 losses amounting to something between £150m. and £250m.

Sir Charles said yesterday, he was "amazed" that anyone should have mistaken the serious nature of British Steel's financial situation in the light of what he called "the dire warnings" he gave last year.

The committee meets tomorrow. Its chairman, Mr. Russell Kerr, Labour MP for Feltham, some of the members, and the Opposition, are all anxious to know what the committee should press the Government for more information in the light of the new knowledge about British Steel's deteriorating financial situation last year.

The committee is expected to ask again for full disclosure of all correspondence between Mr. Eric Varley, the Industry Secretary, and British Steel during the crisis months of the deepening world steel slump last year.

Mr. Kerr said last night he was "very disturbed" by the disclosures. "Where there is an area of uncertainty like this and it is possible that key facts, are being withheld from the committee appointed by Parliament to establish the facts, then the case for strengthening the committee's powers is, in my view, unanswerable," he said.

A Commons motion calling upon Mr. Varley to give MPs upon the papers now been signed by nearly 80 MPs.

Mr. Michael Foot, Leader of the House, last week cold-shouldered the committee's recommendations — when it reported on its inquiry into the British Steel Corporation — that the correspondence should be produced. He insisted that the Government must first reply to the many criticisms made by the operating plan privately committee on the handling of

Editional comment and Men and Matters, Page 10

studying forecasts that the corporation might make a record annual loss of £350m. in the current year has rekindled the row between the Commons all-party Select Committee on Nationalised Industries and the Government.

The committee meets tomorrow. Its chairman, Mr. Russell Kerr, Labour MP for Feltham, some of the members, and the Opposition, are all anxious to know what the committee should press the Government for more information in the light of the new knowledge about British Steel's deteriorating financial situation last year.

The Government is trying to put together a strategy to rescue British Steel that will be acceptable to the corporation's management and to the unions. It will inevitably involve closing old steelworks and reducing capital investment to stem the corporation's losses now running at £10m. a week and expected to top £500m. in this financial year.

Sir Charles is meeting Mr. Varley later this week. The future of the corporation and the "leak" of the losses forecast will be discussed.

Members of the select committee are anxious to know why no details of previous contingency planning were given to them during their hearing of evidence from British Steel and Department of Industry witnesses.

One reason put forward by Mr. Varley, as the sponsoring minister for steel, and Sir Charles, did not publicly state the forecast losses for British Steel, is that neither man believed the forecasts. They were being advised that an upturn in the steel trading cycle could be expected later this year.

Yet the Solway summary of the financial deterioration of the corporation, as presented to the July Board meeting contained all the warning signs of a deepening trade slump.

A loss of £1m. over estimates for 1977-78 was likely to be incurred because steel was becoming harder to sell and prices were falling. A provision of an additional loss of £25m. to cover a further decline in sales was included.

Resistance to such schemes within the National Union of Mineworkers appears to have virtually collapsed according to the National Coal Board. The result of a ballot in the big Yorkshire areas, due to be declared to-day will show a two-to-one vote in favour of bonus payments.

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The present state of guarded last week indicate that 88 per cent of 2.6m. workers settling under Phase Three deals had accepted deals at or below 10 per cent.

The Department of Employment figures at present cover only the first three months of the policy up to the end of October, with the November index due out on Wednesday, and point to an annual rate of increase since July of 11 per cent.

Established

The main reason why the overall increase in earnings is likely to be above 10 per cent is that this figure is becoming established as the going rate for basic wage rises. These would have had to be between 5 or 6 per cent to meet the overall earnings target.

Figures published by the CBI last week indicate that 88 per cent of 2.6m. workers settling under Phase Three deals had accepted deals at or below 10 per cent.

The Chancellor has publicly talked about the policy "holding very well on the whole," with only two large private-sector settlements above 10 per cent at Ford and Vauxhall.

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The latest pay projection is only the first three months of the policy up to the end of October, with the November index due out on Wednesday, and point to an annual rate of increase since July of 11 per cent.

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# Extraordinary opportunities for industry in Western Australia.

## Natural gas is the key.

Australia's largest ever resource development project is entering its final planning stages—the \$3,000 million North West Shelf gas fields.

Huge as it is, the natural gas project is only one of several projects that will take place during the 1980's. A further \$7,000 million will be invested in iron ore, alumina, nickel, uranium, coal, mineral sands, solar salt—and oil.

### NEW PLANT, EQUIPMENT AND SERVICES FOR DEVELOPMENT

- Much of the plant, equipment and services will have to be imported from recognised and proven overseas suppliers.
- Some of the plant, equipment and services are not currently available in Western Australia but could be.
- Some of the plant, equipment and services are available in Western Australia and could be expanded with input from experienced overseas technology, and capital.



TALK TO THE MAN WHO KNOWS WHAT'S HAPPENING

### WESTERN AUSTRALIA WELCOMES INDUSTRIAL ENTERPRISE

The Western Australian State Government offers you a climate of encouragement and assistance. The Government's policy is to stimulate joint ventures and licensing agreements for local industry with companies from overseas.

If you wish to participate in the development of Western Australia's resources your point of contact in Australia is The Co-ordinator, The Department of Industrial Development, 32 St George's Terrace, Perth 6000.



# Delays to overseas Christmas mail

Owing to sea and air transport problems, Christmas mail to and from several countries was delayed. In particular a two-month dock strike at American East coast ports which started on 1 October 1977 has delayed the despatch of all pre-Christmas surface mail from the USA to Britain. Christmas cards, letters, calendars and parcels as well as business mail were affected.

Letters and parcels posted in the USA in October and November 1977 are now being received in Britain. Every effort is being made to deliver this mail as quickly as possible but, with such a huge backlog, it could be some time before all deliveries are completed.

The Post Office regrets the disappointment to so many families caused by the delay to their Christmas cards, letters and parcels and the inconvenience caused by the late delivery of business mail, due to circumstances entirely outside Post Office control.

**Post  
Office**

## OVERSEAS NEWS

# Sun Life defers decision on moving headquarters

BY ROBERT GIBBONS

MONTREAL, Jan. 15.

THE SUN LIFE Assurance Company of Canada has delayed its decision to move its headquarters from Montreal to Toronto. This was made clear in a statement by President Thomas Galt and Chairman Alastair Campbell, following a special board meeting yesterday.

The directors had met for five hours to reconsider a decision made eight days earlier to move the headquarters. The statement indicated the Board would go ahead with the January 27 policyholder's meeting in Toronto, but the resolution to approve the move of headquarters to Toronto would not be placed before the meeting.

Another policyholders' meeting is planned in about three months, with new proxies, the provinces said, at which the resolution would be put. The

final decision by management on the actual move could take up to two years, and could be based on conditions in Quebec, to maintain the headquarters operation in Montreal efficiently.

Meanwhile, there would be no major move of personnel from Montreal.

The Sun Life, with \$650m assets and worldwide insurance in force of \$31.7bn at the end of 1976, including \$22bn in Canada, has nearly 2,000 head office personnel in Montreal.

It had said eight days ago that most of these would be moved to Toronto over a period of years, cited as grounds for the move the restrictiveness of Quebec's new French language charter.

In the federal government had earlier made it clear it felt the Sun Life's projected move would have a snowball effect on other companies with headquarters in Montreal, and would play into the hands of the separatist Parti Quebecois government, making the fight for Canadian unity more difficult.

**Australia to make yen bond issue**

BY KENNETH RANDALL

CANBERRA, Jan. 15.

AUSTRALIA is to make a public issue of about Yen 500m (about £108m) on the Tokai capital market next month part of its continuing SAL 700 (£1.019m.) foreign borrowings programme in support of the Australian dollar.

The Treasurer, Mr. John Howard, announced yesterday that the Government had filed registration statements for the issue with the Japanese Finance Ministry. The final amount of the issue will be determined closer to the event, but Mr. Howard said it was not expected to exceed Y500m.

The Nomura Securities Company will be managing underwriter for the issue, with the Bank of Tokyo as lead manager.

Australia placed its name in the queue of potential borrowers last September when the defensive borrowing programme was announced by former Treasurer, Mr. Philip Lynch.

Mr. Howard reaffirmed yesterday's statement that the Government would not hesitate to extend the overall programme beyond the planned \$A1,700m if necessary.

The point is given particulars relevance to the release of Friday of official figures showing an apparent private capital outflow in December of \$A207m, the largest in three months.

It was the September outflow of \$A351m, which prompted the announcement of the foreign borrowing programme. The December figure is on a par with those which, over two crucial months, led to the 17.5 per cent devaluation in November, 1976.

Government officials are claiming privately that there are signs of the capital flow turning around in January, but the Opposition has seized on the latest figures to claim that the business community has lost confidence in the Government's handling of the economy.

# Harmsworth bid for Trib fails

NEW YORK, Jan. 15.

ASSOCIATED Newspapers' bid for a controlling stake in the Trib, New York's new morning newspaper, has been turned down largely because of disagreements over editorial control.

Confirming that negotiations are at an end for the time being, Mr. Leonard Saffir, the Trib's publisher and editor-in-chief, said to-day that "Associated's price was OK but what they wanted for it was out of line."

He added: "I have a great respect for David English but this newspaper was not started to give him a job in this country."

This reference to the possible involvement of Mr. English, the editor of Associated's Daily Mail in the Trib is the only considerable speculation about the outcome Mr. Saffir will give as to

Associated's demands on editorial control.

He confirmed that during negotiations last week the Hon. Vere Harmsworth, Chairman of Associated, had sought "in excess of 50 per cent" of the Trib and that the newspaper's proprietors were interested in maintaining new investment because "it would enable us to do certain things we are not doing now, such as expanding to another city and spending more on advertising and promotion."

Mr. Saffir, along with other shareholders whose identities remain undisclosed, has spent approaching \$4m launching The Trib. His negotiations with Mr. Harmsworth have aroused considerable speculation about the financial condition of The Trib.

## Rift in French Majority' consolidated

By David Curry

PARIS, Jan. 15.

AS LEADERS of the "Majority" parties supporting the French coalition Government prepare to meet President Giscard d'E斯塔ng tomorrow, the smaller parties have made it clear that they will not abandon their plan for joint candidates, challenging the Gaullists. In three-quarters of French constituencies.

The Republicans—the President's own party—the Centrists and the strongly anti-Gaullist Radicals have published a list of 363 joint candidates for the March general election. Around half are Republicans, a quarter Centrists, and some 50 of those so far named, Radicals.

Last week the Gaullists tore up the separate election pact between themselves, the Republicans and the Centrists to present joint candidates in about 120 seats.

They said the decision of the other parties to conclude their own private pact was an anti-Gaullist front. They also noted that the Radicals, who had refused completely to join the earlier pact, proclaiming that they wanted an end to the "Gaullist-organized state," had made no promise to abide by the general rule to consolidate behind one candidate at the second round of voting.

In retaliation the Gaullists to-night announced an initial list of 10 candidates for seats which under the previous agreement would have been left to a Republican or Centrist. In particular they are opposing the Republican chairman, M. Jean-Pierre Solson and three non-Gaullist Government Ministers.

## Muzorewa attacks Owen

BY TONY HAWKINS

SALISBURY, Jan. 15.

BISHOP Abel Muzorewa, leader of the United African National Council, this weekend scathingly attacked Dr. David Owen, the British Foreign Secretary, for "meddling" in the current Rhodesian internal settlement talks here.

He said it was important to retain whites in Rhodesia because of their importance to the economy. Other African states, he said—in a clear reference to Zambia—had to beg for "bread and salt" as a consequence of their "wild economic policies."

The Bishop said he "deplored" Dr. Owen's efforts to "reverse the cold and dead" Anglo-American settlement proposals in what he said was an effort to outflank the talks between Mr. Ian Smith, the Rhodesian Premier, and the three domestic nationalist parties.

He described Dr. Owen's activities as having the "sole purpose" of improving his chances in the coming British general election.

Rhodesian officials also see the British Foreign Office as determined to undermine the internal settlement talks.

The Bishop criticised certain frontline leaders—presumably those of Zambia and Mozambique—and the British government for seeking to deprive the 6.7m. internationally.

They follow statements last week both by Lord Carver, Britain's Resident Commissioner designate for Rhodesia, and a Foreign Office spokesman, warning that any agreement that did not encompass the Patriotic Front would be unacceptable for seeking to deprive the 6.7m. internationally.

On Saturday the Somaliland embassy in London called on African countries to mediate and said it was ready to hold talks with Ethiopia.

In yesterday's statement, the Ethiopian Foreign Ministry accused the Somalis of "wanton and unprovoked aggression." It said the U.S. Administration had encouraged them and thereby shared responsibility.

UPI reports from Teheran: Saudi Foreign Minister Prince Saud al Faisal on Sunday warned Ethiopia that Saudi Arabia would certainly help defend Somalia if its borders were violated by foreign powers.

Obituary: HUBERT HUMPHREY

# The spirit of a simpler age

BY JUREK MARTIN IN WASHINGTON

HUBERT HORATIO Humphrey must have had one consolation during the last months of his life as he battled vainly with the inroads of cancer. This was that much more than any contemporary in a long political life, much more certainly than his two principal nemeses, Lyndon Johnson and Richard Nixon, he had genuinely and unreservedly won the affection of the American people.

In the end this reflected a personality that was able to transcend policies and polemics. For while Hubert Humphrey may not have been always a wise man, he was without question good and decent, motivated by honourable intentions and real compassion, personally above reproach and not given to displays of rancour. These are qualities that have seemed more prized than ever to a country which, over the last decade has come to look at its leaders with a justifiably cynical eye and which perceived in Senator Humphrey the nobler spirit of a less complex age. The extraordinary public acclaim that marked the months before his death on Friday night at the age of 68 was both unprecedented and heartfelt.

The great unresolved question, however, must remain whether the former Vice President and long-time Senator from

Minnesota would have made a liberal constituency, which could still have put him in the White House, wondered how a man in whom so much confidence was placed could be so easily used and abused, and never again re-formed behind him.

If the question had been posed before he became Vice President in 1965, there would be fewer doubts today. The pre-Vietnam Humphrey was an articulate and extremely effective champion of the underprivileged. Growing up in the Depression, a small town child who became at the end of the war a crusading young mayor of Minneapolis, in the Senate he was apparently ahead of his time, the architect of much valuable social legislation.

But Vietnam and Lyndon Johnson together undermined public credibility in Mr. Humphrey's judgment. An early opponent of the escalation of American involvement in Vietnam, he was ruthlessly silenced by President Johnson and then crudely turned, uncomplaining, into the Administration's leading cheerleader for the war effort. His considerable

entering the race or brokering the convention as a means of stopping Jimmy Carter. There was a still more bitter pill to follow at the end of 1976 when his Senate Democratic colleagues preferred Robert Byrd, a man whose record paled into insignificance in comparison, to their majority leader. Politics, it must have seemed then, was an unkind business, made only less cruel when the Senate voted to create a special post for Mr. Humphrey.

## Legacy

In the very end, after memorial ceremonies in Washington to day fit for the Presidency he never attained, the enduring legacy of Hubert Humphrey seems clearer. He is one of hope, zest for life—and genuine belief in the inherent goodness of mankind. He surely would have appreciated the fact that the crowds which filed past his casket, as it lay under the dome of the Capitol, represented a true cross-section of America—Blacks, old and young, working people, and the high and mighty—all of whom, in some way, had been touched by a very remarkable public servant.

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## WORLD TRADE NEWS

## Industrialists to go with Barre on China visit

By DAVID CURRY

**AUSTIN** to mail yen issue  
HEADS of some of France's most important power engineering, nuclear contracting, chemical and oil groups will Westinghouse, while Alsthom is company M. Raymond Barre, interested in supplying a 600 MW Prime Minister, on his megawatt coal-fired power trip, which starts on Thursday.

They include the chairman of the non-nuclear power engineering group, Alstom-Alstalique; energy specialist consultancy, Technip; the chemical and petrochemical process plant contractor, Speichim; the Rhône-Alpes chemicals group; Creusot-Loire, a contractor; Creusot-Loire, which recently won the prospecting franchise to seek oil in Vietnam.

Other members of the delegation include senior industry ministry officials covering, in particular, the energy and colour television fields.

Within the past few months, senior military and civil Chinese missions have visited France, and it is thought that the signing of at least a nucleus of a substantial contract has been reserved for M. Barre's visit. The composition of the accompanying industrialists reflects Chinese preferences.

Alsthom and Creusot-Loire are negotiating to supply a PWR nuclear reactor of about 250 megawatts (for which U.S. clearance will be necessary, since the nuclear technology was developed by company M. Raymond Barre, interested in supplying a 600 MW Prime Minister, on his megawatt coal-fired power trip, which starts on Thursday).

Technip is talking about providing spares for chemical plants, while Speichim is also discussing the supply of spares for a petro-chemical complex it has engineered. The main interest of Heuret is in a Frs 350m contract for two plastic plants.

In addition, plans are likely to be made for a machine tool seminar to take place in the spring.

The Chinese are thought to be interested in certain sectors not represented on the mission, including transport, material and possibly aerospace equipment.

## \$200m. Saudi hotels deal

TURNER INTERNATIONAL Industries, a subsidiary of Turner Construction, has been awarded a contract for construction of three de luxe Hilton hotels and related convention and resort facilities in Saudi Arabia. The total value of the contract is in excess of \$200m. AP-DJ reports from New York.

The overall project will be constructed in three phases with the first phase commencing in January 1978 and completion of all three phases expected by December 1980. Owner of the hotel is the Real Estate Development Company—Redco—of Riyadh with Hilton International as operator.

• Biwater Shellabear Group has been awarded three water treatment and supply contracts by the Nigerian Ministry of Defence in Lagos for the army barracks at Ibadan, Jos, Takum in Gongola State and Makurdi. In Benue State, worth a total of £3.85m. The Biwater Treatment Division has received a similar contract for the Auchi army camp water supply valued at £1.65m.

• Creusot-Loire Enterprises had been awarded a contract by Unicafe, an Ivory Coast coffee producer, to set up five turn-key plants for shelling coffee beans.

which will have a total handling capacity of 100,000 tons a year and are expected to be completed by the end of this year.

• Life Flour Mills of Nigeria has placed a further contract with Henry Simon, a Simon Engineering company, for a new four mill in Sapele which will have a capacity of 240 tonnes of wheat per 24 hours.

• GEC Marine and Industrial Gears has secured an order for the supply of eight twin-input, single-output, main propulsion gearboxes for installation in the four twin-screw support vessels placed at Yarrow Shipyards by the Imperial Iranian Navy.

• Nippon Electric has been awarded a contract, valued at the equivalent of \$5.6m., by the Greek state-owned telecommunications company to supply a 3,000-channel international telephone exchange which will be in operation by May 1979.

• Newman Electric Motors reports new stock orders from Saudi Arabia and Iran totalling more than \$227,000.

• Czechoslovakia has signed an agreement to give Burma a \$140m. loan to buy Czechoslovak machinery and equipment for the manufacture of tractors, parts, tyres and diesel pumps.

## OTHER OVERSEAS NEWS

## Cyprus leaders meet

The leaders of the two divided communities of Cyprus long regarded as implacable political enemies, met for the first time yesterday at a luncheon given by UN Secretary-General Kurt Waldheim. Reuter reports from Nicosia. President Spyros Kyprianou, leader of the Greek-Cypriot majority on the island, and Turkish-Cypriot leader Rauf Denktash met at the headquarters of the UN peace-keeping force at Nicosia airport.

## Jamaica devalues dollar by 10%

The Jamaican dollar has been devalued by 10 per cent. because of the country's failure to meet the conditions of an agreement negotiated last year with the International Monetary Fund. Canute James writes from Kingston. Under the agreement, Jamaica was eligible to borrow \$74m. in several tranches over a two-year period. The first drawing of \$22m. was made on October 10, but the second, scheduled for December 15, was not made because the island could not achieve the requirements of the domestic asset test.

## Mediterranean clean-up talks fail

Seventeen countries failed at the weekend to agree on action to build the most far-reaching sewage and industrial waste into the Mediterranean. Reuter reports from Monte Carlo that officials said two major issues were behind the conference's failure. One was the high cost of cleaning up the thousands of factories and sewage plants which foul the sea. This was estimated to be \$5bn. over a 10 to 20-year period. The other was the fear of developing countries in the southern Mediterranean that they were being forced to accept restrictions which could delay their economic development.

## Peru austerity moves

Peruvian Economy and Finance Minister Alcibiades Sáenz Basilio has announced a fresh package of tough austerity measures aimed at cutting the country's balance of payment deficit and at reducing the rate of inflation, writes Reuter from Lima.

## Airlines disagree

A meeting of the world's major transatlantic airlines, trying to agree on common low-cost fares, broke up on Saturday without agreement, writes Reuter from Geneva. A spokesman for the

## Australia increases some duties

By Kenneth Randall

CANBERRA, Jan. 15. AUSTRALIA is imposing higher import duties on travel goods and fork lift trucks following an inquiry into claims that rising imports were disrupting local production. Imports of travel goods in 1976-77 were valued at more than \$A16m. and fork lift truck imports were about the same level.

However, the statement noted that the safeguards agreed with France has asserted the independence of her nuclear exporting policy. Referring to the sale of a research reactor to Iraq, about which the U.S. has confirmed its misgivings, the French Foreign Office has declared: "We have no intention of consulting anyone on the principle and specifications of our export of nuclear material."

The present 34 per cent duty on most types of luggage will be raised to 65 per cent, except for imports from New Zealand and Papua New Guinea, which will continue to be duty free, and from developing countries, which will maintain their present margins of preference.

The higher rates will apply for 18 months in line with a recommendation by the government's Temporary Assistance Authority (TAA) that a smaller, restricted local industry could emerge within that time, given greater interim protection.

In the case of fork-lift trucks, the higher protection for local producers is intended to maintain their market share pending more detailed study of their long-term prospects. It will apply for 18 months.

The assistance will take the form of a specific duty of \$A2,500 per vehicle for work trucks with lifting capacity of more than 1,500 kg but less than 4,000 kg. Present rates are either 30 per cent or \$A300 in most cases.

MOTOR CAR sales in South Africa last year were at their lowest level since 1968, and commercial vehicle sales the lowest since 1969.

According to the National Association of Automobile Manufacturers (NAAMSA), 165,764 passenger cars were sold during 1977, almost 10 per cent below the 1976 figure of 185,132 units.

Track sales totalled 90,033 units, compared with 115,116 in 1976.

It is estimated that the South African motor industry lost R45m.-50m. during 1977.

Thanks partly to the introduction of a popular new Cortina model, Ford was the most successful of the country's 13 major motor manufacturers, capturing about one-fifth of the passenger car market.

Other leading car makers were Datsun, Toyota, Volkswagen and Sigma (whose Mazdas accounted for 14 per cent of total sales in December 1977, compared with less than 8 per cent. in January).

Toyota (with sales of 18,943 units) was the leading commercial vehicle manufacturer, followed closely by Datsun.

Mr. Noel Phillips, the president of NAAMSA, said yesterday that he expects a small increase in sales this year as a result of an improvement in general economic conditions and the introduction of several new models.

Local observers predict that 176 to 180,000 cars will be sold in 1978. However, Mr. Chris Griffiths, the chairman of Sigma Motor Corporation, said: "We do not foresee any growth in the light commercial field."

## Commission payments threaten Westinghouse Philippines order

By JOHN WYLES

WESTINGHOUSE ELECTRIC'S

ing the contract and for implementation services." The New house distributorship in the nuclear power plant in the York Times quotes banking Philippines—June, 1974, and was also the owner of a small insurance company which wrote the \$868m. policy on the nuclear plant, the largest ever written in the Philippines.

According to the newspaper story, the Presidential committee, which was to make a decision on the contract in 1974, was leaning towards a General Electric proposal for building two 800-megawatt reactors for a total of \$700m. However, says the New York Times writer from Manila, if lawyers conclude that the commission paid to favour Westinghouse has committed an illegal act, then the possibility of relatively rapid expansion is also appears, the ITC said, that the U.S. "favourable balance of trade" with the Soviet Union has begun to slip.

Westinghouse has reportedly acknowledged making the payments "for assistance in obtaining

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The ITC said it decided to undertake the inquiry in the light of recent data indicating that the growth of U.S. exports to the Soviet Union "has begun to level off," following a period of relatively rapid expansion. It also appears, the ITC said, that the U.S. "favourable balance of trade" with the Soviet Union has begun to slip.

Among other things, ITC said it will consider various U.S. restrictions on trade and credit, the impact of Soviet state planning on Russian trade patterns, and Russian agricultural developments, including Soviet grain imports.

• Labour MP Mr. Gwynn Roberts is to ask British Trade Secretary Mr. Edmund Dell in the Commons this week what plans he has for amending an "embargo list" of goods and technical services which British exporters are not allowed to supply to Warsaw Pact countries.

Mr. Roberts claims that exporters are being "stifled" by the list which he describes as "an absurd survival from the cold war." The list, he said, includes items in the electronics fields as well as tin cans and hundreds of other items.

## U.S. Soviet trade study

WASHINGTON, Jan. 15. THE INTERNATIONAL Trade Commission (ITC) said it will investigate U.S. trade with the Soviet Union, AP-DJ reports.

The fact-finding inquiry will examine past trends, recent developments and future prospects for U.S. exports to the Russians.

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## Slump in S. African car sales

By BERNARD SIMON

JOHANNESBURG, Jan. 15.

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOUTERS

## PROCESSING

### Improved powder adhesion

DEVELOPED by Yorkshire Ing, the high temperature Switchgear and Engineering greases sealed into the ball races Company for Aerostyle on a of the wheels and the automatical automatic electrostatic of lubricants applied auto-powder plant installed in Leeds matically can introduce electric by Aerostyle, the Positive Earth cal resistivity.

In an electrostatic finishing system is claimed to overcome possible loss of earth continuity good electrical contact is maintained through the conveyor used to take components through a jigs and has been shown to provide enhanced powder coating plant.

In an electrostatic finishing plant, it is vital to ensure that the electrical resistances are minimised to prevent the reduction of the earth continuity between the articles being coated and the natural earth of the conveyor steel work.

Although the structural steel and track sections of motorised mineral conveying systems Aerostyle, Sunbeam Road, London NW10 6JT. 01-565 3404.

### High purity water units

FULLY automatic, a multi-stream demineralisation plant is being supplied for the new Ayclif, Co. Durham, polyvinyl chloride manufacturing unit of British Industrial Plastics member of the Turner Newall Group.

The order was received by Advanced Water Services from the main contractor on the pvc project, Crawford and Russell International, who specified the parameters of this packaged water demineralising plant, with its bulk chemical handling facilities followed by vacuum deaeration.

## SERVICES

### Converts TV line standards

THE FIRST DICE (digital standards converter) to be purchased by a privately owned company, specifically for use in the north broadcast field, has been delivered by Marconi to Audio and Video.

DICE, for which Marconi Communication Systems has the world-wide manufacturing and marketing rights, was designed by engineers of the U.K. Independent Broadcating Authority.

Technically advanced, in its basic form, it will convert ETSI PAL and SECAM colour television pictures to the NTSC standards used in the U.S., Canada, Central and South America and Japan, and vice versa.

A number of different types of standard converters have been developed over the years but DICE is the first to use digital techniques throughout to eliminate the need for careful alignment and to provide conversion without perceptible picture impairment.

Audio and Video has gained experience of DICE over the past two years by sub-contracting time on the only other unit in the U.K. that owned by ITN and made by the IBA.

It intends to offer a service whereby standards conversion will be within reach of every video user, and will become part of normal production budgeting, thus enabling users to have a set of masters in each television studio for worldwide distribution of their products.

Audio and Video, 48 Charlotte Street, London, W1P 1LX. 01-480 7161.

## ENERGY

### Europe's largest aerogenerator

BIGGEST power generating windmill in Europe, a 30kW unit built by private enterprise at Aldborough, North Yorkshire, is feeding power to the local section of the national grid.

Designed away from the more fanciful concepts of North American aerogenerators with their troposkein (eggwhisk) blades which are hard and expensive to make, the windmill is intended to demonstrate that power can be generated in this way at costs comparable to diesel-electric sets, that is in the region of installation costs of some £100 per kW.

Yet nothing has been sacrificed in the design that might have reduced the strength of the equipment. The three blades, which sweep a diameter of 17 metres, are linked by arms which reduce bending stresses considerably both longitudinally and in the plane of the blades.

Extreme simplicity is also achieved by using hydraulic drive to eliminate complex and expensive shafts and gearing.

The air turbine runs at a constant wind speed/tip ratio and is very quiet in operation. It is of fixed pitch construction and is strong enough to be stopped when wind conditions demand without need to feather.

The power output mentioned above is in wind speeds of 6.5 metres/second and it is generated continuously at 25 cubic metres in phase with the local 11 kV grid system.

It would produce grid power as cheaply as conventional sources and would be no more unsightly than the towers of the U.K. supergrid.

The hydraulic drive and the link to the existing power system are the essentials of the unit, the latter solving most of the problems of energy storage and of feed which varies in voltage and frequency with wind speeds. Outputs of 70 to 80 kW at wind speeds of 11 metres/second would be provided.

Sir Henry Lawson-Tancer, chairman of the Turner Newall Group.

Applied in this way, batteries

whose idea this simple robust design originally was, and a previous adjunct to the power grid, allowing the supply industry to save large amounts of fuel.

More on the design of the existing unit and the planning of the larger system from Sir Henry Lawson-Tancer Sons and Co., Aldborough Manor, Boroughbridge, N. Yorks, WO5 9EP. 090 12 2718.

## MACHINE TOOLS

### Working to safe rules

IT IS NOT always practical to contact with saw blades. The apply the principles described in work supplements both British Standard 5304—Code of Practice for Safeguarding of Machinery—to metal cutting machine tools, is primarily intended for use in connection with ferrous and non-ferrous workpieces, although the code has applications to other materials.

The publication contains information concerning design, construction and the application of safeguards. It is intended to assist all those connected with and responsible for safety, from senior management down to the machine operator.

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Refurbish  
it's partINSTRUMENTS  
Defects  
dangers

## HOME NEWS

# Prices body 'Star Chamber' says MP

BY ELLINOR GOODMAN

THE Price Commission was indeed as a "Mafia with Star Chamber powers," by Mrs Sally Oppenheim, the Conservative Member. In her most detailed attack since the Commission was set up in August, she said that it was "loaded with Left-wing twists" and had established a reign of terror in industry, with all the characteristics of an East European police state.

The Commission's tactics had been "highly questionable" and first three reports, published last week, represented a full audit of taxpayers' money.

Mrs Oppenheim, speaking at Gloucester constituency, said the Commission had more confirmed the worst fears of the Conservative Party when legislation was going through Parliament. It was now widely realized throughout Britain that these powers posed a serious threat.

The Commission's actions were significantly distorting the rate of price increases. This was not

the same as a genuine reduction in the rate of inflation.

Some companies had been "bullied and coerced" into withholding or modifying price increases, while others had been too scared even to notify increases and had been prepared to sustain considerable losses.

At the very least, an investigation and a price freeze could cause a great deal of trouble and cost, time and money. At worst, it could bring companies to the verge of bankruptcy.

Companies were being forced to tolerate the disruption of having "inexperienced and meddlesome investigators ramming through their books and requesting information" from the Price Commission, who said the Tories were "electrioning."

Britain needed a "more searching and active competition policy"—but not the kind of "meddlesome and mandatory" intervention that has characterized the new Price Commission so far.

There was a real danger that what the Commission was doing in the name of competition might bring the whole concept of tougher competition policy into disrepute.

In some cases the Commission was asked what could be inferred as sinister questions about the internal working and relationships within companies.

In these circumstances, it was no wonder companies were

# Tories to study new curbs on immigration

BY PHILIP RAWSTORNE

CONSERVATIVE leaders will consider new proposals for enforcing a stricter curb on immigration.

Detailed policy plans are being prepared by Mr. Keith Speed, Junior Home Affairs spokesman, and are expected to be put before the Shadow Cabinet by Easter.

News of the move yesterday provoked immediate attacks from immigrant leaders, who said the Tories were "electrioning."

The new proposals, which might be opposed by some senior Tories, are likely to centre on further safeguards against the entry of Asian holders of U.K. passports from East Africa and restrictions on dependent relatives allowed into Britain.

Conservatives are committed to the present arrangements of a 5,000-a-year quota for the estimated 30,000 U.K. passport holders.

Mr. Speed said yesterday that if the estimate of the total eligible were to prove wildly

wrong, the intake would have to be substantially reduced. Controls on the number of dependents and spouses of immigrants might be tightened.

The immigration figures in 1976 showed more than 60,000

More Home News, Page 23

## LABOUR NEWS

# Leyland shop stewards to urge rise in output

BY OUR INDUSTRIAL STAFF

SHOP STEWARDS to-day will per cent of the U.K. market by urge Mr. Michael Edwards, chairman, to itself thinks that an average of 27 per cent. is a much more realistic target. It believes that even to achieve this it will have to maintain a vigorous marketing campaign.

Leyland accepts that it needs strong political backing if it is to push through its plans. The relationship Mr. Edwards is able to establish to-day in his first meeting with shopfloor leaders will be crucial to the co-operation he can expect in implementing long-term plans for restructuring the Cars Group.

Before his discussions with the Cars Council at Leyland's London headquarters Mr. Edwards will outline his plans to the full-time national officers of all the unions in the Cars Group. He is expected to stress that any redundancies will be sought on a voluntary basis, and through natural wastage.

# Normal fire protection unlikely for some time

BY OUR LABOUR EDITOR

FIRE PROTECTION may remain to make no discrimination below normal in many parts of the country in spite of the council's promise not to discriminate against strikebreakers. In return

for the men's return to work to-day after a nine-week national strike.

Resentment of fire officers and of ordinary firemen who refused to join the official strike might cause manning problems. Mr. Dick Foggie, assistant general secretary of the Fire Brigades Union, said last night: "The potential for friction is frightening."

The Liberal Party said that it objected to it on the grounds that it gave postal workers the right to disrupt mail or telephone calls for political reasons. If that threat were removed, the party would look again at the Bill.

## Bill would permit strike action by post workers

BY JOHN LLOYD, INDUSTRIAL STAFF

A BILL to permit industrial action by postal workers, previously drawn from the Government's programme because of the option of full self-government for Wales to be included in the proposed devolution referendum on a Welsh assembly.

PLAID CYMRU, the Welsh nationalist party, will press for the option of full self-government for Wales to be included in the proposed devolution referendum on a Welsh assembly.

It is being carefully tailored to allow action to be taken only in the pursuit of strictly industrial claims such as wages and conditions.

The measure was promised in the Queen's Speech last November. But the Liberal Party indicated that they could not support legislation which allowed postal workers to take industrial action in pursuit of broadly political aims.

At stands, the Bill provides for one question only: Do you want the provisions of the Wales Act, 1977, to be put into effect? The chances of the Government agreeing to the second question must be considered virtually nil.

## Inadequate

In practical terms, however, the national council's approach makes it even less likely that Plaid Cymru will participate in any pro-devolution inter-party umbrella campaign for a Welsh assembly during the approach to the proposed referendum.

By sticking to its "separatist" line the party has chosen to distance itself from the Government's proposals for Wales, which are felt by many of the party's rank-and-file to be inadequate.

Mr. Eryri ap Gwilym, the party's chairman, said after the meeting that the Government's proposals for an executive assembly "simply do not go far enough towards meeting the party's policy for full self-government."

## Stockbroking trial starts

The trial of six defendants involved in a City stockbroking case will start before Judge Neil McKinnon at the Old Bailey to-day.

They have been accused of conspiring to defraud clients of Chapman and Rowe, the stockbroking firm, which was hampered with a substantial deficiency in 1974.

The case is expected to last several weeks.

The defendants are five partners and the managing clerk of the firm. They were sent for trial from Guildhall Court nearly 12 months ago.

# 'Too much optimism' about lager sales

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

BREWERS are too optimistic about the share of the beer feel it will be taken by this," says Mr. Mitchell.

According to Mr. Colin Mitchell, of stockbrokers Buckmaster and Moore.

Ironically, Mr. Mitchell's comment coincides with an announcement from Courage, the Imperial group subsidiary, that its new beer brand, Hofmeister, has been successfully test-marketed and is to be brewed in Britain wide distribution.

Mr. Mitchell says that the brewers in general expect lager sales to reach more than 30 per cent. of the total beer market by 1985—35 per cent. by 1988—and possibly more than 30 per cent. by 1990.

Since 1971, the compound annual rate of growth in lager sales has been about 18 per cent. id, assuming the total growth beer consumption is about 24 per cent. a year up to 1980.

Hofmeister, which in price and strength competes directly with Harp draught lager, will go on sale in more than 2,000 outlets from April 1 and be brewed at John Smith's Tadcaster brewery.

# Industrial aid for inner cities

BY DAVID CHURCHILL

PRIORITYES for £150m. Government aid to the inner cities over the next three years will be worked out by the summer and will concentrate on new industrial development, Mr. Peter Shore, Environment Secretary, said last night.

The aid is part of the Government's urban renewal programme announced last month, which covers new investment in substantial part of expenditure will be related to industry, particularly the provision of factories and office buildings, and the improvement of areas of Lambeth and Docklands. It will receive £20m. a year under

the programme, while the other cities will receive £10m. a year extra from next year until 1982.

Mr. Shore, speaking on a London weekend television programme, said that the three-year programme would be worked out over the next few months after discussions between the local authorities concerned and the Government.

"I very much hope that a

substantial part of expenditure will be related to industry, particularly the provision of factories and office buildings, and the improvement of areas of Lambeth and Docklands. It will receive £20m. a year under

# What's the TD Bank doing in Europe today?

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# U.K. accused over Ulster link

BY OUR BELFAST CORRESPONDENT

MR. ENOCH POWELL, Ulster Unionist MP for South Down, accused the Government of secretly trying to break the link between Northern Ireland and Great Britain.

Northern Ireland Office and its political head had an apparent guilty conviction that Ulster was Britain's last colonial possession to be disposed of. Mr. Powell said at the weekend in Derry.

The Government was deliberately trying to lead the Ulster Special Constabulary Association, a loyalist body, mainly composed of former members of the disbanded Ulster Special Constabulary.

The minority would be in such a contrived position of power in two countries as to loosen and eventually sever the links between Ulster and Britain.

Meanwhile the Northern Ireland Office denied an allegation that its senior officials had had talks with the Provisional IRA.

# Building and Civil Engineering

## £13m. worth for Taylor Woodrow

THE Mechanical, Electrical and Process Division of Taylor Woodrow Construction, and its associated company in Nigeria, Taymech Nigeria, have between them been awarded contracts valued at about £13m.

With design and equipment procurement being carried out by the U.K. company, Taymech Nigeria will install automatic tanker loading facilities on the new oil-loading jetty at Okrika, near Port Harcourt, Nigeria, commissioned by the Nigerian Petroleum Refining Company. Value of this is £2.6m.

Taymech Nigeria, continuing its involvement in the development of cement manufacturing installations in Nigeria, has been

## Jobs worth £2½m. for Henry Boot

CONTRACTS worth more than £2.5m. have been awarded to Henry Boot Construction.

Nearly £1m. of the total is for the construction of 79 flats at Whittington Court, Cemetery Road, Dronfield, near Sheffield.

A further £220,000 contract has been awarded by the National Coal Board for civil engineering works related to the electrification of two winders at Ollerston Colliery.

Included in the two-year

contract are major extensions to the winder houses and power house, including foundations and other works.

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A further £220,000 is for the construction of a colliery winding shop, offices and associated works at the Birmingham factory of Dowding and Mills (Midlands).

Other jobs include a contract for the conversion of banking premises in Saint Vincent Street, Glasgow, for Barclays International and five two-storey

shops for Commercial Union Properties (U.K.) at Pinstone Industrial Estate, Sheffield.

## £2m. to John Laing

A NEW department store in Stockport is to be fitted out by John Laing under a £1.9m. contract.

The Debenhams Group, has acquired a recently completed 90,000 square feet development in the centre at Touchstone Corner and Laing's contract involves the complete fitting out of the existing shell.

Architects for the project are Ketley Gould and Clark.

## Road award in Kent

CONSTRUCTION of the northern link of the Dartford town centre distributor road is to be undertaken by Scott Hale (Contractors) under a £1m. award from Kent County Council.

About 1 km. of single carriage-way, including a service road and bus lanes is required. Also included is a river bridge, high

level footbridge, and a pedestrian subway. The River Darent will be diverted for about 150 metres in concrete lined channels.

Advance works for an extension to the Dartford telephone exchange and the installation of street lighting and road signs are included in the contract. Work is to start on January 23.

## Office and factory work

MURGAREAVES Construction and Plant (Northern) has gained three contracts worth £4m. for work in the North-East.

Largest is for the construction of a two-storey office block with a floor area of 1,100 square metres, as well as alterations to an existing factory and external works, for Talfent Engineering Company of Ayckliffe Industrial Estate.

For Alnwick District Council a 2,400 square metres car park and access road to the back of commercial premises in the High Street is being constructed. At Team Valley Trading Estate, Gateshead, a 138 square metres factory extension is being constructed to provide a paper reel unloading bay for the Stationery Office.

WEYMOUTH and Portland Council has awarded an £18,000 contract to John Mowlem to extend the Weymouth ferry terminal. The work is scheduled for completion in July.

The contract calls for the construction of a steel pile wall to improve access to the existing ro-ro ferry terminal which was

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# The Executive's and Office World

Paul Sieghart discusses the concept of corporate social responsibility and suggests how companies might tackle the ethical problems which face them

**ELIC** catastrophes like thalidomide and Plixi-  
ough are mercifully rare, though they are seriously indeed.

It is bound to happen, on the modern scale and complexity of our manufacturing trading operations. Suppose, next time, the company concerned is quite innocent of legal "fault" is fully insured, and has substantial resources. What would happen if it made an immediate announcement on the following?

"We are apalled that such a disaster should have happened. We extend our deepest sympathies to the victims and their relatives. We have set up an enquiry to establish exactly how it came about. We feel confident that it will show that we are not in any way to blame. If that proves to be so, then we shall not be under a legal obligation to compensate the victims. But we have made good profits in the last few years, and we recognise our moral obligation to help others, especially where they would not have suffered this disaster if we had not been conducting our business, however carefully and responsibly. We are therefore taking immediate steps to organise a relief fund for the sufferers from this tragedy. It will be open to public subscription, and we should like to start it off with £X million of our own. We have power under company law to contribute to charity, but as this is our shareholders' money they should have the opportunity to take this decision for themselves. We are therefore convening an Extraordinary General Meeting for this purpose, and hope to

## More dramatic

Such situations provide the more dramatic examples of what is nowadays called "the Social Responsibility of the Corporation". No doubt there may still be some businessmen who will say that their job is to run their businesses as efficiently as they can, and that vague concepts like "social responsibility" are for politicians and philosophers, not for people who do a hard day's work creating wealth. They are likely to add that when Parliament makes a law to restrict their activities, they will of course obey it, but until then they are entitled to assume that what is good for business is also good for the country.

But there are fewer and even if the risk is thought to lie below whatever thresholds the hold these views. The great law lays down. Whether you regard it as wrong or simply as unprofitable, you cannot afford

to send our notices next week." The effect might well be remarkable. Not only could the company avoid protracted and expensive litigation (assuming it was in the clear), but it might find itself with a number of unexpected bonuses. For a start, it would get free and favourable publicity on a scale that no money could buy, cynical though that may sound.

It might find future discretionary licences a great deal easier to obtain than if it had stood on its legal rights. The chances are that the next few years would see a sharp increase in the demand for its products. Its employee would feel proud to be working for a company which had done such a charitable and compassionate act. And it would be surprising if at least some of its shareholders did not feel the same pride.

Responsibility is a word that comes from the field of morality or "ethics". These are not sciences in the sense that you can get answers to moral problems by running experiments in a laboratory. But that does not mean that they cannot be studied at all: there are plenty of people in our universities who spend their lives investigating and writing about ethics. The trouble is that very few businesspeople have ever had the time to study abstract subjects while very few academics have any experience of running a business. And yet one can hardly give useful advice about how to decide moral problems in business without a pretty sound understanding of what moral problems are and how businesses are run.

When people first think of moral problems, they tend to think of the "black-and-white" variety which we can all recognise without knowing much about the higher reaches of ethical theory. If your chief scientist, just before the planned launch of your new product, brightly tells you that he thinks there may be just the tiniest risk that it could produce cancer, you have no choice but to postpone the launch—whatever the cost—until he has finished his laboratory runs.

But there are few and even if the risk is thought to lie below whatever thresholds the hold these views. The great law lays down. Whether you regard it as wrong or simply as unprofitable, you cannot afford

to damage or kill your customers.

Unfortunately, most ethical problems are not as simple as responsibility? Is it no more than that. Serious ones only arise when there is a conflict between two or more moral principles. Should one go on creating wealth and providing employment for blacks in South Africa, when most of the rest of the world, including one's own Government, condemns the policies of the regime there? Should one help to serve law and order in foreign streets by developing new "harmless" hardware, and selling it to police forces in totalitarian states? How should one trade in a country where one's competitors habitually bribe the local officials?

Problems of that kind are often thought to be insoluble. And yet if they are studied expertly and thoroughly, they can quite frequently be resolved—or perhaps circumvented—by changing some factor within one's own control. But that is never simple, and involves a combination of several professional techniques plus practical experience. Where is that to be found?

The final responsibility for taking ethical decisions must of course always lie with the Board of Directors, at all events when the issue is important enough. But there is a good deal of preparatory work to be done before the Board meets, just as civil servants need to do a lot of homework before their ministers can make up their minds on live political issues. Whereabouts within the corporate structure, should that preparatory work be done, and who will be best qualified to do it?

Much will depend on the size of the company and its style of management. In the multi-nationals, and especially those operating in particularly sensitive areas, there is already a trend towards developing a staff function whose main concern is the social responsibility of that particular corporation—even though it is more likely to be called something like the "Department of External Affairs," and even though both the operating divisions and the public relations consultants tend to view it with some suspicion.

In smaller companies, the chief executive may be fortunate in having a colleague, a personal assistant, or a wife with a Socratic turn of mind, whom he can talk through the moral problems which crop up on his desk. That can sometimes be a good informal way of taking soundings and advice. But in larger companies, where the chairman will seldom have time to do all this on his own, there will have to be something more formally structured: someone to whom the task of preparing the Board for important moral decisions can be delegated with clear terms of reference, and whose position within the management echelon is secure enough to enable him to obtain all the relevant strong links with that company so that he knows what of a feel for what the outside world thinks. And, if he is to resist the increasing

management

problems

of that to be found?

What are the necessary qualifications of such a person? Clearly, he must know about the company, its processes and products, and its commercial policies. He must have a good deal of practical experience of how businesses are run, and what are the commercial constraints on those who run them. He will need a general working knowledge of the law, though not in the same detail as the company's own lawyers. Expertise in his company's technology can help, but if it is too detailed it may produce too great a concentration on the trees, and so obscure the wood. He must know the "moral environment" in which the policy decision—precisely because he is immune to internal pressures, has no departmental responsibilities, and can therefore take a dispassionate view, as well as having more information to form his own view, and to advocate it without fear of personal consequences.

That is a very tall order.

Perhaps it explains why the

to destroy the system of free-

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which it rests.

And—though perhaps one

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the amount of good that is

done in the business world.

Paul Sieghart, senior partner of

the Sieghart, Foster and Har-

grances consultancy, is a lead-

ing human rights lawyer and

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8 LOMBARD

# A letter to an oil sheikh

BY SAMUEL BRITTAN

**DEAR SHEIKH YAMANI,**  
It is not often that I write to a sheikh, still less to a sheikh who is also the Oil Minister of the country which effectively controls the international oil price. So I ought to make the most of the opportunity. My message to you is, however, simple. Do not just threaten to switch the oil price from a dollar basis to a fixed basket of currencies. But please go ahead and do so as soon as possible. It will be better for the world economy, the oil producers, and even eventually the U.S. itself.

Your original intention of freezing the oil price in 1973 did not take into account currency fluctuations, but implicitly assumed that the dollar would remain stable against other currencies. If the dollar depreciates, the Americans can hardly expect the dollar price of oil to remain the same. The principle can be illustrated by looking at the sterling price. Let us assume that sterling remains unchanged against a weighted average of currencies, but rises by 5 per cent against the dollar. Then the oil price on the same set of weights has fallen by approximately 5 per cent against the average of other currencies. If the dollar price of oil is increased by 5 per cent, then there is no increase in the sterling price of oil, which is consistent with overall stability. The Americans pay more, but that is because the dollar has been devalued.

To price in terms of a basket of currencies is much less productive of friction than a diplomatic insistence on the Americans defending the dollar. The swap agreements, which your country is said to have encouraged, cannot permanently safeguard a currency against market forces. But the effort to maintain artificial parities generates, while it lasts, friction, crises and endless emergency meetings—as anyone who had to write on world monetary affairs in the late 1960s and early 1970s will remember so well.

## Restrictions

Worst of all, it encourages countries to impose trade and payments restrictions in an effort to preserve the exchange rate structure. This means that exchange rate stability, instead of being a means to aid the free flow of goods and capital, becomes an obstacle to it. This is one reason why, whatever the arguments for European or gold standard type arrangements, "fixed exchange rates" between separate national currencies are such a bad idea.

From the point of view of both oil producers and importers, the

price of oil would move far less jerkily if it were fixed in terms of a basket of currencies, as was OPEC practice earlier in the 1970s. If the intention is to keep the price of oil stable in terms of currencies in general, but the fixing is made periodically in terms of the dollar, then non-dollar importers will face a sagging price of oil followed by a sudden upward jerk. If it is fixed in terms of a currency basket, then there will be no change at all for importers whose currencies remain stable. U.S. importers, if the dollar depreciates, would face a gradual dollar rise instead of a series of steps. If, for instance, the oil price had been fixed in Special Drawing Rights, the dollar price would have risen by 5 per cent over the past year, with much less need for an agonising reappraisal.

## Pressures

It is normal for a developing country to have to pay more for its imports by almost the full extent of the devaluation. This is one of the considerations for a country to weigh up in its monetary policy. The Americans are perfectly entitled to argue that their present policy is justified in terms of output and employment, even at the cost of some depreciation and inflation. But they cannot expect—because they no longer have the power—to get a devaluation on cut rate terms. Pricing in dollars merely disguises this fact of life.

So far I have refrained from reminding you how much the oil cartel (of which you are the effective manager although you disclaim the honour) contributed to the present combination of slump and inflation from which the world is suffering. This will still be true even if the U.K. comes in on the act. Political pressures from your neighbours may prevent you from slashing the price of oil in money terms. But you might just be able to get away with allowing world inflation to reduce the real price of oil over a period of years. A 7 per cent inflation rate in the OECD area would halve the real price of oil in less than 10 years—this is a very delicate balancing act and if you are expected to bear on top of this further reductions as a by-product of dollar depreciation, the whole operation could collapse. But not even you can prevent the dollar from falling unless you were actually to take over the Federal Reserve. This might be a good idea, but it won't happen yet.

Yours sincerely,  
SAMUEL BRITTAN

## TV Radio

† indicates programme in black and white.  
**BBC 1**  
9.35 a.m. For Schools, Colleges. 10.45 You and Me. 11.22 For Schools, Colleges. 12.45 p.m. News. 1.00 Pebble Mill. 1.45 Bod. 2.01 For Schools, Colleges. 3.15 Songs of Praise from Port Talbot, Glamorgan. 3.33 Regional News for England (except London). 3.35 BBC Schools (as BBC 2 11.00 a.m.). 4.20 Coronation. 4.45 Weather. 4.40 Hunter's Gold. 5.05 John Craven's Newround. 5.10 Blue Peter.  
5.40 News.  
5.55 Nationwide (London and South-East only).  
6.20 Nationwide.  
**BBC 2**  
11.00 a.m. Play School.  
2.00 p.m. Wordpower.  
3.00 Children Growing Up.  
4.00 The Object of the Exercise.  
7.00 News on 2 Headlines with sub-titles.  
7.05 Ancient Voices.  
7.15 Wednesday Musical Cabaret.  
9.00 Americans.  
9.30 Maria Curie, part 1.  
10.45 Just a Nod.  
11.15 Late News on 2.  
11.25 Teles-Journal.  
11.30 Closedown: David Markham reads "One Art" by Elizabeth Bishop.

**LONDON**  
9.30 a.m. Schools Programmes.  
12.30 Noddy. 12.15 pm Stepping Stones. 12.30 Indoor League. 1.00 News plus FT index. 1.20 Help! 1.30 Afternoon. 2.00 After Noon. 2.30 Monday Matinee. "The Hour Of '13," starring Peter Lawford, Dawn Addams and Derek Bond. 3.00 Couples. 4.20 Clapperboard. 4.45 The Flockton Flyer. 5.15 Pauline's People. 6.45 News.  
6.45 News at 6.  
6.45 Help!  
6.45 Opportunity Knocks!  
7.30 Coronation Street.  
8.00 Miss Jones and Son.  
8.30 Personal Report.  
8.45 Hazel.  
10.00 News.  
10.30 The Big Film: "An Affair Remembered," starring Cary Grant and Deborah Kerr.  
12.35 a.m. Close: Karin Fernald

Northern Ireland—3.35-3.55 p.m. Northern Ireland News. 5.55-6.20 Scene Around Six. 11.30 News and Weather for Northern Ireland.

**England—5.55-6.30 p.m.** Look East (Norwich); Look North (Leeds, Manchester, Newcastle); Midlands To-day (Birmingham); Points West (Belfast); South Today (Southampton); Spotlight South-West (Plymouth).

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**CHANNAL**  
11.30 p.m. Channel Lunchtime News and Weather. 12.30-1.30 p.m. University Challenge. 2.00 Channel News. 6.30 Cartoons. 10.30 Late Night Movie. 11.00 Breakfast. 12.30 a.m. Entertainment.

**GRAMPIAN**  
12.30 a.m. First Thing. 1.20 News plus FT index. 1.30 Help! 2.00 Afternoon. 2.30 Monday Matinee. "It's That Man Again" starring Tommy Steele; "Jack Train and Sidney Reilly." 3.00 News. 4.00 Saturday Movie. 4.30 Help! 5.15 The Electric Theatre Show. 10.30 Reflections. 11.00 The Outrage starring Paul Newman. 12.30 a.m. Starf and Jack Palance. 12.30 a.m. Border News Summary.

**CHANNEL 4**  
12.30 a.m. All About Babies. 1.20 News. 2.00 Houseparty. 2.30 Monday Matinee: "Summer Without You." 3.00 Saturday Movie. 3.30 Mr. and Mrs. 4.00 Sports. 4.30 Late Night Movie. 5.00 Sunday Movie. 5.30 Entertainment.

**GRANADA**  
12.30 a.m. All About Babies. 1.20 Dodge. 2.00 Monday Matinee: "It's That Man Again" starring Tommy Steele; "Jack Train and Sidney Reilly." 3.00 News. 4.00 Saturday Movie. 4.30 Help! 5.15 The Electric Theatre Show. 10.30 Reflections. 11.00 The Outrage starring Paul Newman. 12.30 a.m. Starf and Jack Palance. 12.30 a.m. Border News Summary.

**HITV**  
12.30 a.m. Report West Headlines. 1.20 Report West Headlines. 2.00 News. 2.30 Monday Matinee: "It's That Man Again" starring Tommy Steele; "Jack Train and Sidney Reilly." 3.00 News. 4.00 Saturday Movie. 4.30 Help! 5.15 The Electric Theatre Show. 10.30 Reflections. 11.00 The Outrage starring Paul Newman. 12.30 a.m. Starf and Jack Palance. 12.30 a.m. Border News Summary.

**CHANNEL 5**  
12.30 a.m. First Thing. 1.20 News plus FT index. 1.30 Help! 2.00 Afternoon. 2.30 Monday Matinee. "It's That Man Again" starring Tommy Steele; "Jack Train and Sidney Reilly." 3.00 News. 4.00 Saturday Movie. 4.30 Help! 5.15 The Electric Theatre Show. 10.30 Reflections. 11.00 The Outrage starring Paul Newman. 12.30 a.m. Starf and Jack Palance. 12.30 a.m. Border News Summary.

**RADIO 1**  
6.00 a.m. News Summary. 6.02 Ray Price with The Ray Price Show. 6.15 Parade for Thought. 6.25 Terry Wogan (S) including 8.25 Racing Bulletin and 8.45 Parade for Thought. 13.30 Jimmy Young. 14.30 John Peel (S). 15.00-12.00 a.m. with Radio 2.

7.00 News. 7.00-7.30 a.m. with Radio 2. including 1.35 a.m. Good Listener. 10.00 with Radio 1 and 12.00-12.30 a.m. with Radio 2.

8.00 News. 8.00-8.30 a.m. with Radio 2. including 1.35 a.m. Good Listener. 10.00 with Radio 1 and 12.00-12.30 a.m. with Radio 2.

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## Warehouse

## The Bundle

There is a subtle to Edward Bond's new play, "The New", when combined with the extreme simplification of the North, but it throws no more light on the inner meaning of this act almost completely than the gnostic phrase that did the non-dramatic, in spite of director Howard Davies' effective use of the narrow road. There is the same first scene, adapted from Chris Dyer's decor of rough sticks rising from the bare floorboards of a Weather-Exposed Skeleton, Basho ("I am, as you know, the great 17th-century Japanese poet") finds a baby left in a river bank and declines to pick it up. In Mark One comes after the interval, when Wang involves his adoptive landlady; here in Mark Two he becomes a guerrilla leader devoted to imposing what seems to be anarchy.

The grimmer outlook produces a grimmer play. Wang, the eponymous "bundle", is adopted by a good ferryman, but with years of discretion he is old into a vice-chair, independent of Basho, the price of help to load-bound villagers. Basho has achieved enlightenment after 14 years wandering in China (and that's 15 years faster than he achieved it by sitting in front of a brick wall in Mark One). He has been appointed a judge by the landowner who plays the art of ruler in these parts—no doubt kept so unspecific because this fits Mr. Bond's theme, the distribution of the land to the people.

After his nine years, Wang is in with some bandits led by a vainglorious thief named Tiger, and soon becomes their leader. Tiger, entertainingly played by Paul Moriarty, speaks the simplified English of an arcanist of the Apes. We have come down only in the social scale but the intellectual dialogue has moved near the style in which Bond writes poems, nine of which are annexed to the programme.

But acting opportunities are few. There is no more life in most of the characters than in those assortments of the Albert Memorial. Patrick Stewart gives Basho some individuality, even a hint of humour; Bob Peck's ferryman is a wholesome dignity; but even Mike Gwynn cannot make more of Wang than a property owner who might be rooting for anything between the First XI St. John's and the October Revolution.

The play is a more conventional revolutionary document than its predecessor; I suspect an incompletely digested influence from *Fangzhou*. The cruelty of Mr. Bond delights in its reduced to some offstage events. Some wounded people are said to have "blood down to their underclothes," suggesting that they bled internally. We end with Basho, now blind, still seeking the narrow road to the deep North, whatever that is, and Wang, temporary visitor at last, left on stage to tell us he is unable against carrying the dead on your back."

S. A. YOUNG

*L'Histoire de Babar le petit elephant*, Poulen's musical illustrations to Jean de Brunhoff's much-loved children's story, a work that originated in an improvised entertainment for one of the composer's young relatives. In the event *Babar* was narrated by the four British singers (in Nelly Rieu's English version) while Graham Johnson played the piano part with suitable panache and virtuosity. Mr. Johnson, still under 30, is a

## Purcell Room

## Hommage à Poulenc

by ELIZABETH FORBES

The homage paid to Francis Poulenc by the Songmakers' Almanac at the Purcell Room on Saturday night was a worthy tribute to the composer of many fine melodies, whether exquisite, charming, nostalgic, satirical or riotously bawdy. Together with Graham Johnson, pianist and deviser of this and other programmes presented by the Almanac, four singers took part: Felicity Lott and Jennifer Smith (sopranos); Richard Jackson and Stephen Varcoe (baritones).

A sixth participant was unfortunately prevented by illness from assisting at the recital: Pierre Bernac, the veteran singer whose collaboration with Poulenc during the last two decades of the composer's life was so immensely fruitful.

Bernac was to have recited *L'Histoire de Babar le petit elephant*, Poulen's musical illustrations to Jean de Brunhoff's much-loved children's story, a work that originated in an improvised entertainment for one of the composer's young relatives. In the event *Babar* was narrated by the four British singers (in Nelly Rieu's English version) while Graham Johnson played the piano part with suitable panache and virtuosity. Mr. Johnson, still under 30, is a

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# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

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Monday January 16 1978

## A trade war averted

**THE DANGER** of an outright trade war between Japan and the U.S. appears, for the time being at least, to have been averted. Last week in Tokyo Mr. Robert Strauss, the U.S. special trade representative, reached agreement on a package of measures which mark a significant advance on the Japanese Government's position as presented in Washington by Mr. Strauss' counterpart, Mr. Nobuhiko Ushiba, a month ago.

The earlier package did not go nearly far enough to satisfy American demands, particularly on imports of agricultural produce. The modest nature of the concessions came as a considerable disappointment; it had been widely supposed that the drastic Cabinet reshuffle heralded a more determined effort by Mr. Takeo Fukuda, the Prime Minister, to get to grips with the political problems posed by liberalisation. The unfavourable reaction in Washington and elsewhere evidently persuaded Mr. Fukuda to offer more, despite increasingly threatening noises from his own domestic farm lobby.

### Import quotas

The most important feature of last week's agreement was the commitment by Japan to increase the import quotas for beef, oranges and citrus fruit juice—not to the full extent requested by the Americans, but far enough to cause some awkward political repercussions inside Japan. These increased quotas will not, in themselves, make any dramatic difference to the U.S.-Japan trade balance, but, taken together with other Japanese moves to encourage imports, they should have a useful psychological impact on public opinion in the U.S.

In the meantime one of the other sources of conflict—steel imports—has been brought under some sort of control. The Carter Administration has published its plans for a system of reference prices to keep out low-priced imports. Although there are a number of details still to be clarified, the initial reaction from the Japanese steelmakers has been one of relief that the measures are not more restrictive.

It is expected that Japanese steelmakers will raise their prices to meet the new levels set by the Administration, which work out at roughly 6 per cent below the comparable U.S. domestic prices. There is still, of course, a big question mark over the long-term conse-

The appreciation of the yen has created serious problems in parts of Japanese industry; the number of bankruptcies has been rising sharply. The increase in exports is certain to slow down considerably in the next fiscal year, the main impetus to economic growth will have to come from domestic expenditure. Although the draft budget provides for a big increase in borrowing and in public works expenditure, many observers doubt whether the stimulus will be sufficient to meet the Government's stated objectives.

It is only through a sustained recovery in the world economy, in which Japan must play a major part, that the forces of protectionism will be curbed. The agreements which have just been reached with the U.S. can be regarded as palliatives, but Mr. Fukuda's handling of the Japanese economy over the next year will help to determine whether a return to free trade can be achieved.

## Supporting the committee

NO COMPANY chairman likes a normal situation. In these circumstances, the management of the corporation would be well advised to take the committee fully into its confidence.

Over the past decade, successive governments have between them failed to achieve the stated purpose of nationalisation—to modernise the industry. The House of Commons can hardly be expected to wait passively while the management and the Department of Industry decide how to deal with the present crisis, which is far worse than any of the preceding ones. The House, in no doubt that the BSC's financial prospects were deteriorating, but it was not until much later in the year, after the world steel recession had worsened unexpectedly, that he became convinced that the loss might be as high as £500m.

### More immediate

Yet the £466m. projection was passed on to the Department of Industry in July. Members of the Select Committee argue that they too should have been told of the figure and that, if they had, they would have called for more immediate action to tackle the crisis in British Steel. The committee is urging the House of Commons to order the Government to make available all the papers relating to future prospects submitted by the BSC to the Department of Industry from the beginning of 1976.

It is always a matter of judgement for the chairman of a nationalised industry as to how much information he should provide to the Select Committee, even on a confidential basis. Yet the committee has a record of showing responsibility in these matters; it does not indulge in unnecessary fishing expeditions. Moreover, when a corporation has had such a consistently bad performance as the BSC, and its financial state is so serious, the committee's questions are bound to be more detailed and more embarrassing to the management than they would be in full House of Commons.

# Make-or-break time for a new world trade order

BY REGINALD DALE

**T**HIS most ambitious round to create a new up-to-date framework for world trade that negotiations since World War II will last through the next decade and into the 1990s. The next few days reach what may never again be such one senior EEC official likes to call "the starting gate." That is far broader in scope than its predecessor, the Kennedy Round of the 1960s, formally opened at a meeting in which concentrated on tariffs Japan well over four years ago, and anti-dumping measures in September, 1973, earning the title of the "Tokyo Round" meant to lead to a major tariff Trade experts call them the cut, but it also takes in a vast MTN (multilateral trade list of non-tariff barriers, down negotiations). But there still to such items as consular fees in those who think that an Latin America, which in many original suggestion to dub them cases are far more disruptive the Long Round, after Mr. Olivier Long, the Director-General of GATT, might have been more appropriate.

The slow pace so far of the negotiations, described as "trench warfare" by GATT officials, has been largely dictated by events in Washington. It took the U.S. until January, 1975, to acquire a negotiating mandate, with the passage of the Trade Act. More time elapsed while the American team was assembled in Geneva, the site of the day-to-day negotiations. Not long after came the start of the Presidential election campaign, the change of administration, and further delays while President Carter looked for a new Special Trade Representative before picking Mr. Robert Strauss last March.

Mr. Strauss's arrival on the scene was the signal for a new burst of activity. In the first place, the new U.S. Administration sees the Tokyo Round as a key element in the battle against protectionism. In the second, Mr. Strauss feels that he has an obvious personal interest in the talks succeeding. He strongly rejects suggestions that trade liberalisation cannot move ahead while the world economy is beset by inflation and unemployment. The U.S. Congress, he pointed out in a recent speech, accepted President Roosevelt's proposals for the first reciprocal trade agreements at the depth of the great depression of the 1930s, and GATT itself was established, and the first GATT round of trade negotiations began during the recession that followed World War II.

Not everyone in Geneva is so sanguine. At GATT Headquarters, senior officials are encouraged by the last minute success of efforts to renew arrangements for world textile trade under the multi-fibre agreement at the end of the year, and by Japan's increasing willingness to acknowledge the need for trade concessions. But they still feel that the whole Tokyo Round remains balanced on a knife-edge and could yet be swept away in a welter of unilateral protectionist measures. All are agreed, however, that the U.S. Trade Act due to expire in the first few days of 1980, the coming year will make or break the talks.

A very great deal is at stake. level meeting in Geneva next The Tokyo Round is intended Monday, at which Mr. Strauss



Mr. Olivier Long, Swiss Director-General of the GATT (left), and Mr. Robert Strauss, President Carter's Special Trade Representative.

will be leading the American team, the Socialist leader, who GATT members).

One of the trickiest issues on the Nine's agenda tomorrow will be a provisional agreement between Washington and the Commission on an average cut of roughly 40 per cent. In

the negotiations are a little

Britain is hardly more enthusiastic than France about the proposed tariff cuts, and

most other items on the table. They fear that industry and trade unions may react sharply against what looks like a fundamental aim to reassure businessmen and planners that they can rely on a further prolonged period of liberal, if not entirely free trade, as a stimulus to investment and economic growth.

### EEC missed the deadline

The first sign that new impetus was to be given to the talks came last July, when Mr. Strauss went to Brussels and agreed on a tight new timetable for the concluding phases of the talks with the EEC Commission, which negotiates on behalf of the Nine. Under this schedule, the participants put forward their requests for action on non-tariff and agricultural items by November 1, and the main outlines of the code of conduct negotiations were laid on the table before Christmas. January 15 was the unofficial deadline for the tabling of offers in response to the requests made in November—that deadline has now slipped by a few days. The Community's Foreign Ministers will not be in Brussels until tomorrow to approve the Commission's negotiating mandate. But the hope remains that the decisive stage of the negotiations can be launched at a high-level meeting in Geneva next

January 15—their last day. The French Government, which faces crucial elections in just two months' time, is among those most concerned about the possible political impact if the 40 per cent figure is trumpeted abroad too loudly. For this reason GATT officials do not expect much further progress on tariff until after the French elections—assuming, that is, the present coalition is returned to power. Their real fear is that the poll will lead to a Government under M. François Mitterrand—too much imagination.

## MEN AND MATTERS

### Crashing success down-under

John Bruce, a former barrister who left Lancashire for New Zealand three years ago due to high taxes and because Britain was becoming "Euro-communist," arrives back in Britain to-day to promote what looks like the biggest, best-selling thriller yet to come out of the antipodes. The book, called "Airscream," has already made over \$500,000 in advance rights from down-under and America and is about to be launched over here.

**Modernisation**

Bruce wrote the original 250,000-word version of his novel in six weeks.

He settled down with his family in Wellington but instead of pursuing his bar career he bought six best selling novels, read them through in quick succession and then sat down to write. He later chopped 60,000 words at the request of his publisher, Collins. This took longer than the actual writing but what is left remains a gripping saga of a mid-air collision between an airliner and a light plane over Wellington harbour, the tangled, emotional lives of the protagonists, political chicanery and the tough legal battle by the widow of the light aircraft pilot to exonerate her husband.

**More immediate**

Yet the £466m. projection was passed on to the Department of Industry in July. Members of the Select Committee argue that they too should have been told of the figure and that, if they had, they would have called for more immediate action to tackle the crisis in British Steel.

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Moreover, when a corporation has had such a consistently bad performance as the BSC, and its financial state is so serious, the committee's questions are bound to be more detailed and more embarrassing to the management than they would be in full House of Commons.

Last week's spectacle of a Parliamentary select committee sinking its teeth into one of Britain's major industrial disaster areas may have proved maddening to Sir Charles Villiers and embarrassing to the Government, but it has given considerable encouragement to those back benchers eager to secure greater effectiveness for the committees on which they serve.

Two factors appear to have welded together the at first sight disparate group of Tory young Turks—like Michael Marshall and Timothy Renton, tribune Neil Kinnock, and the Labour moderate Michael Thomas and the rest of the 15-man committee into such a united band of warriors. The first is their well-publicised anger at being denied the sort of information they demanded,

says in its report, the core of the strategy—the expansion of five main steel-making centres to an internationally competitive scale of production—assumes a level of home and export demand which now looks highly questionable.

In these conditions, the role of the Select Committee on Nationalised Industries as guardian of the public interest acquires a special importance. It deserves the support of the full House of Commons.

It was when they asked for a check as to whether the BSC figures were accurate, or had been subsequently updated that the committee felt they were getting "fudged" answers from BSC.

Having proved what a determined and well-briefed select committee can achieve when it sets its mind to it the next step is to try to obtain for committees the same sort of muscle to enforce subpoenas as is enjoyed under certain circumstances by the House of Commons as a whole.

In this the committee members are being opposed most vociferously by Michael Foot who, having made his reputation as the firebrand orator of the Left, has developed over the years into one of the most conservative interpreters of parliamentary rules and procedure.

### Fair game

Given the still highly charged atmosphere in the Basque country, where extremist Basque nationalists are continuing their campaign of violence in spite of the new regime's general commitment to greater regional devolution, it is perhaps not surprising that the Government looked askance at the request of a group of Basque hunters. They applied to call their association "the democratic partridge." The Government refused to register them on the grounds that this meant politicising a venerable old pastime.

After thinking about this for a few days they have now come back to the Government for permission to call themselves "the free woodcock." This joke could go on for ever.

Armed with all this the committee got excited and increasingly perplexed when they fed the BSC's data through their own computer and it unfailingly differed enormously from corporation estimates and forecasts.

ing out. Ideally, action should only be taken with the consent of the country it affects.

If safeguards are one key to the success of talks, agriculture is very definitely another. The U.S. has repeatedly stated that it is not seeking to undermine the foundations of the Community's Common Agricultural Policy in Geneva, but it insists that ways be found of improving its access to both European and third country markets. The EEC has responded with proposals for new international agreements (with the backing of New Zealand) and meat (with the backing of Australia). Negotiations for a new wheat agreement have so far largely bypassed Geneva, and it is doubtful how much will emerge on cereals from the Tokyo Round.

The U.S. is showing less enthusiasm than in the past to the concept of international agreements for agricultural products, but it will want more than the Community is offering if it is to satisfy Congress. Influential Congressmen have made it clear that they will only agree to ratify the final package if it provides a substantial boost to U.S. farm exports.

A settling of the differences between the U.S. and the Community is, of course, essential if the Round is to succeed. But the talks could also run into political difficulties if insufficient attention is paid to the demands of the developing countries. The industrialised countries have already made unilateral concessions on tropical products, which many developing countries regard as inadequate, and are unlikely to offer much more in this sector, despite a repetition of their original requests by a number of developing countries.

In addition, however, the developing countries are asking that the principle of "special and differential treatment" for the poorer nations should be written into the GATT rules and applied to a wide range of issues from Government procurement to balance of payments protection. So far the industrialised countries have generally agreed to accede to such demands "to the extent possible," and the developing countries may well feel that the time has come to adopt a more aggressive public posture in the months ahead.

Washington's original hope that the whole operation could be wound up in the first half of this year is regarded as unrealistic in Geneva. There are even doubts whether the talks can be concluded in the course of 1978. Some GATT officials are worried that almost as soon as the French elections are over, the onset of the mid-term election campaign in the U.S. will cause further delays. If that threat fails to materialise, the hope is that the whole process can be wrapped up in just under 12 months' time in a grand Christmas parcel.

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Observer

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# FINANCIAL TIMES SURVEY

Monday January 16, 1978

# Corporate Finance

Although the company sector moved into surplus in the second half last year, the overall improvement failed to meet many expectations—a trend which may continue this year even if borrowing increases to meet growing demands for new capital investment.

ST YEAR was one of disappointed hopes for industry. This gives a slightly mis-leading impression since a large stock appreciation, where there was a slight recovery in demand. The rate of growth profits—particularly the overseas components—has slowed significantly, and the long-awaited movement by the company sector into sustained financial surplus has not arrived.

The check to earlier hopes reflected a combination of slowdowns in the growth of economies generally, the fall in sterling, and the dislocation caused by an excessive-level stocks in the first half of the year.

The contrast can be seen by comparing the forecast from stockbrokers Phillips and Drew with the actual figures for the same six-month period.

## World

The main slowdown, or even decline, in published profits has occurred for international companies involved with products or commodities traded throughout the world. Examples are GKN and ICI, and this group of companies has been affected by the slow rate of growth of world trade, by overcapacity and stock problems in certain markets and by the impact of the rise in sterling both on the translation of overseas profits into sterling and on export profitability.

These problems are likely to have been reflected not only in the published figures for profits but also in underlying

profits—particularly the overseas components—has slowed significantly, and the long-awaited movement by the company sector into sustained financial surplus has not arrived.

This reflects the high rate of inflation at the time and year, when there was only a quarter, and it looks likely that from abroad, especially from this year.

Thus gross trading profits (net of stock appreciation arising in the UK) went up by 27.8 per cent between the first and third quarters of last year.

But North Sea oil and gas operations accounted for a quarter of the 28 per cent rise in industrial and commercial profits in the six months to September compared with the previous half-year. Without these operations, profits would have increased by some 20 per cent.

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These problems are likely to have been reflected not only in the published figures for profits but also in underlying

that the company sector moved into a surplus of £37m., almost for the first time since 1972-73. The surplus may turn out to be companies improved last year. North Sea operations up from £2bn. in 1977 to around £3.5bn. result of the slowdown in the prices, expected

rate of price inflation. Both brokers estimate a fall in stock levels around Mackenzie has projected an increase in capital spending £3bn. and £3.5bn. in 1978, from £9.5bn. to £11.2bn., while

Nevertheless the rate of growth Phillips and Drew, likely to explain the broker's contrasting estimates of the overall financial position in 1978—a deficit of very much less if North Sea activities are excluded.

There is still a long way to go to raise the level of profitability to anywhere near the figures of the early 1970s. The share of net profits in net domestic income in the first half of 1977 was little more than half of what it was five or six years ago.

The implications for the total amount of finance required externally depends in part on how companies alter their pattern of payments to reflect changing attitudes towards sterling. Last year, this general agreement that North Sea activities, which have been in substantial deficit during the period of heavy investment, should now be in balance or small surplus.

## Attitudes

The increase in North Sea production is likely to result in a sharp rise in profits due to how companies alter their pattern of payments to reflect changing attitudes towards sterling. Last year, this general agreement that North Sea activities, which have been in substantial deficit during the period of heavy investment, should now be in balance or small surplus.

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The main brokers' forecasts do not vary significantly. Wood Mackenzie, for example, has projected a rise in the pre-tax profits of industrial and commercial companies from £17.5bn. last year to £20.5bn. with North Sea oil accounting for more than half the rise. Phillips and Drew has forecast an increase from £18.2bn. to £20.3bn. on the same basis.

Although this implies a halving in the rate of growth of what it was five or six years ago.

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But the main drains on cash flow are likely to come from an end to the physical destruction of the second half of 1977 and issues remain at a fairly high level—between £500m. and £800m., and £1bn.—as total bank borrowings rise. There will be a large increase in the amount of finance needed for capital investment. Although spending in the past few years

## Demand likely to grow

by Peter Riddell, Economics Correspondent

This contrasts with pro-attitudes to sterling in foreign cent of the total) or from affected by the large expectations of last spring by Phillips exchange markets. This contrasts with pro-attitudes to sterling in foreign cent of the total) or from affected by the large expectations of last spring by Phillips exchange markets. The prospects for this year are overseas operations (around a third). This will depend both on the rate of growth of the main industrial economies—probably higher in the first than the second half of the year—and on the performance of sterling.

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## CORPORATE FINANCE II

Government is the really big spender when it comes to financial support for industry, with an extremely wide range of grants, concessions and incentives. COLIN JONES here discusses the various kinds of aid available, and the extent to which business has come to rely on it.

# Government aid

IT WOULD have been difficult over by the State, come under per cent of the land area)—remarked, it is not as if industrial firms generally are hard to credit a few years ago that a different heading. And they then one can obtain a flat-rate grant for most kinds of investment in manufacturing projects, plus a range of loans, interest relief grants, office and factory removal grants, key worker relocation assistance, training grants, low-cost factories, and yet further help from the Scottish or Welsh Development

done would be the Industry Act for all these changes, then one which the Heath Government

passed in 1972.

Yet, according to the figures set out in last week's public service, and on selective expenditure White Paper the assistance to industry has Government is proposing to increase in real terms by spend rather more than £1bn. between four and five times in the coming financial year in the past five years. A total of the pursuit of its regional development industrial strategy and relatively small beer when set against industry's overall annual vocation policies. This is on top of the special tax relief Mr. Denis Healey decided to provide for stock replacement costs within a year or so of assuming the Chancellorship.

The increase in the total cost of aids to industry which the overall figure of £2.9bn. represents does not fully emerge from the tables set out in last week's White Paper. Indeed, the document indicates that just about the same overall amount in real terms was being spent in 1972-73 on support for trade, industry, and employment. But the straightforward comparison is misleading. The earlier figures included the large sums that were still being paid out in investment grants which had been replaced by investment tax allowances. They included the further substantial sums which were being paid to the nationalised industries as compensation for price restraint. They included the cost of supporting the aerospace and shipbuilding industries which, rather more than 40 per cent now that they have been taken of the U.K. population and 60

A business located anywhere in the U.K. may be able to obtain financial assistance in the form of loans, grants, or bank guarantees under the various sectoral aid schemes now being operated, the selective Investment scheme, the Science and Technology Act, 1965, or from the National Enterprise Board.

### List

In addition, there are loans or grants available from the institutions of the European Community, grants from the U.K. Government for keeping on workers who might otherwise become redundant, grants for taking teenagers off the unemployment register, grants for installing private rail sidings, and so on. Indeed, the list of schemes seems likely to go on increasing for another £2m. in reduced unemployment and social security benefits. But

there is evidence that jobs have been saved in subsidised concerns at the expense of sales by, and jobs in, non-subsidised concerns.

Regional policy is said to command primacy but the proliferation of generalised aid schemes throughout the country has reduced the discrimination in favour of the assisted areas and thereby helped to diminish the effectiveness of regional policy. The regional employment premium has been abolished in order to accommodate a shift towards more selective forms of assistance. But the biggest current outlay—more than £400m. a year—is on the unselected

All this munificence is no doubt being provided with the best of intentions. But one is bound to ask what precisely it is achieving. As has already been

up for cash. The selective investment scheme is supposed to be limited to projects which by reason of their timing, scale, or nature would not have been undertaken in the absence of government assistance. But it is not very hard for industrialists, if offered the opportunity of cheap money with no strings, to find ways of using it which meet government officials' satisfaction.

A large part of the £600m. or more which has now been committed to selective financial assistance schemes under section 8 of the Industry Act 1972 has been put into rescue operations for individual companies. Many of these have failed because of weak management or a lack of adequate financial or marketing appraisals, while others have simply had the effect of postponing the inevitable rationalisation and so prolonged the instability of the market.

The temporary employment subsidy, upon which well over £200m. has been spent in the current financial year, is said to be a cheap way of preserving jobs if one allows for the offset of the temporary employment subsidy, extra-vagant aid schemes like the regional development grant, and those which seem to have little real justification such as some of the sectoral aid schemes.

Pressure could also come from another external source. In a year's time the U.S. Trade Act 1974, will oblige the U.S. authorities to impose mandatory countervailing duties on all U.S. imports receiving a production or export subsidy in the country of origin. One should never forget that this country's exporters would have a lot to lose if the present system of trade liberalisation were to be seriously undermined by a lapse into protectionism.

As Mr. Lever has pointed out, this leaves the country's million small businesses, which already employ a quarter of the national workforce, as the main area for creating jobs and so cutting the number of people

The small business has suddenly been rediscovered as one of the main reservoirs of entrepreneurial skill and initiative. JOHN ELLIOTT, Industrial Editor, looks at what is being done to foster talents in this area.

# Small companies

DURING THE past six months unemployed. There is also a growing awareness that the decline of small companies, both in manufacturing and retailing businesses, has accelerated the blight of inner city areas.

On top of these and other practical considerations, there is the political mileage to be made for a Labour Government in the run-up period to the general election. It can lose little and gain a lot by embarking on innovations which have little to do with trade unions and Socialism theory and a lot to do with easing personal taxation and encouraging the down-trodden among a plethora of representative organisations the CBI has

launched its own policy pamphlet on the subject and built up the activities of its Small Business Bureau, while among a plethora of representative organisations the CBI has tried to dilute its "big business" image by creating a new small companies directorate within its organisation. Finally, the Wilson Committee on finance for industry devoted much of its interim report, in December, to the subject.

There are various reasons for this surge of interest in a sector of the economy that has made little political capital in the past. They include a general swing of public opinion against the inefficiencies of impersonal large corporations, and a feeling that it is in small organisations that the entrepreneur and innovator can thrive. At the same time there is a growing fear among Ministers that the public sector and the big private sector corporations will be more concerned in the next few years with shedding labour than with expanding their work forces.

As Mr. Lever has pointed out, this leaves the country's million small businesses, which already employ a quarter of the national workforce, as the main area for creating jobs and so cutting the number of people

It is at this point that the difference between the main political parties in their approach to the problem becomes apparent. The Conservatives broadly favour a more fundamentalist approach which would also include special regimes being created on employment legislation and such matters, with small companies being given a special designation as "proprietary companies" in law. A Labour Government is more likely to take the institutional and state aid approach. So while both political parties may be jumping on the same bandwagon, their favoured solutions are ideologically different.

Equally, however, both

CONTINUED ON PAGE IV

The Wilson Committee enquiry has not come up with any revolutionary ideas about the function and contribution of City institutions to industry's financial needs. But, as NICHOLAS COLCHESTER indicates below, it has provided some stimulus to thinking.

# The City's contribution

Only two years ago the relationship between the City and British industry was a topic for emotional and often ill-informed discussion. To-day, the fire has gone out of it. Britain has experienced a startling financial recovery. The ruling Labour Party's leadership has grown more "capitalistic" in its thinking. Any flickers of passion that might have remained have been buried under the mountain of information and opinion assembled by Sir Harold Wilson's "Committee on the functioning of the financial institutions."

This committee observed in its own summary: "The main themes of the evidence are these. Few in industry or the institutions believe that the way the financial institutions operate has deprived firms of funds they should have had, or has constrained investment. Low productivity, low profitability, low demand and problems caused by Government policies are regarded as far more important factors behind our industrial performance."

The Wilson enquiry grew out of an ideological attack on the City, and the City and industry closed ranks in the face of it. Their evidence was pitched to drive these main themes home. It did not devote much time to discussing the arguments and sources of dissatisfaction that certainly exist within the City—the competition for funds between the banks and building societies for instance. In retrospect the participants could have been freer in their exchange of views. For there was a singular lack of evidence couched in critical terms. Only the Trades Union Congress and the National Executive Committee of the Labour Party produced substantial attacks on the status quo.

But although the summary of the evidence revealed no fireworks or surprising panaceas for British industry's ills, it was certainly a good deal more than white-washing job. It drew attention to a problem—the uninviting atmosphere for the small company in Britain—which is fully dealt with elsewhere in this survey. It drew attention to a potent force for the future—the rise in institutions

increased importantly. One suggestion that is aired here—for more active times when loan demand is higher—is a refinancing facility at the Bank of England to help banks square medium-term lending with their aversion to borrowing short and lending long. The London clearers have suggested such a backstop, but the Government remains wary of it.

The testimony from the American and Japanese banks points out how a high standard of corporate information can change the basis of bank lending from a "liquidation approach" to a "going concern approach." The U.S. banks explain that the stringent information requirements of the Securities and Exchange Commission in the U.S. enable the American banks to lend more boldly to industry. They suggest that British industry would be easier to lend to if it revealed more about itself and registered its loan covenants. The Japanese banks concur.

The rise of the investing institutions shows itself most clearly in the lack of small business sponsors and entrepreneurs.

The committee's focus on small firms has been given impetus to this Government's discovery of the small-business as a deserving, employing, unexceptionable cause. This

Both the City's brokers and unexceptionable cause. The National Executive Committee of the Labour Party agree raison d'être for the committee that this rise of the contractual savings institutions at the expense of personal savings is original discoveries—to tide it over until it comes up with its stock market. The institutions final conclusions on the City display a "herd instinct" and financing of industry.

The committee is to devote individual investors to "buck the further attention to the Government's "industrial strategy," to methods of bank lending, to the records much discussion of scope for reviving long-term the so-called "proprietary-gap" loans, to the benefits of North—that is the way in which the Sea oil money, and to the proprietary functions that used loans of small companies. But to be discharged by entre for the City the most important entrepreneurs and individual share-holders have not been fully committed's further inquiry into

taken over by to-day's share-holding institutions.

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## CORPORATE FINANCE IV

**Ever since the war attempts have been made to fill known gaps in sources of industrial finance by the setting up of special institutions with the backing of the Bank of England and other bodies. Here MARGARET REID sums up the present situation.**

# Special institutions

JUST HOW uncertain, and indeed hazardous, the business of investments — of £1m. in the motor trading concern Renwick Group and £2.65m. in UBM, the investment can be illustrated by the recent experience of Equity Capital for Industry, the City's equity bank, and the bank-backed Finance for Industry.

Equity Capital, which was set up, after much controversy, by a wide group of financial institutions in mid-1976 to supply the supposed shortage of capital from the market, has, some 18 months later, invested only £5m. with which it was established. This alone is eloquent commentary on the clamour in some quarters two or three years ago that £500m. would be needed to equip it for its proper role.

Moreover, any suggestion that its investments have been held down by an over-cautious approach is effectively knocked on the head by the fact that its very first investment, £1.5m. in the Bond Worth Holdings carpet group, has already been lost. Five months after the cash was put in, in March last year, along with funds from other institutions and the National Westminster Bank, Bond Worth collapsed with a deficiency of more than £20m.

This experience has underlined the difficulty, pointed to from the outset by opponents of the equity bank concept, of identifying companies which have a real need for new share capital but which, while they cannot raise the cash through normal channels, still offer the prospect of long-term viability and prosperity.

After its traumatic debut with Bond Worth, Equity Capital, which made two other prominent role here, while certain pension funds and merchant banks have mobilised resources for the purpose. Moravest Investments, formed by Prudential Assurance, the Midland Bank and the British Gas central pension funds, to back mainly private companies, is just one example of a new private sector investing agency in the field.

### Rivals

In short, the supply of investment funds has tended over the past two years to exceed the suitable outlets and there has often been competition in particular cases between the different bodies to make an investment.

Equity Capital and the NED, for example, were rivals to assist the Sheffield steelmaker Dunford and Elliott; neither, in the event, did so, since Dunford was taken over by Lonrho.

For two years or more, in effect, the financial and industrial climate has been such that companies and enterprises have been operating in a buyer's — or borrower's — market, while the suppliers of funds have vying for business in the atmosphere of a seller's market on their side.

The Wilson Committee, in its progress report in December on the financing of industry and trade, recognised the position. "Few in industry or the institutions believe that the way the financial institutions operate has deprived firms of funds they should have had, or has constrained investment," said Sir Harold and his colleagues. "Low interest rates, low profitability, low demand and problems caused by Government policies are regarded as far more important factors behind our poor industrial performance."

The fact that the supply of investment funds is at present particularly strong in relation to demand for them does not mean that the position could not change with the economic revival expected in Britain in 1978 and the years ahead. Such a development could well bring the facilities of both FFI and Equity Capital more fully into play.

FFI, created by a merger in 1973 between ICFC and the FCI lending institution — which had both been in operation since just after the war — has now been in operation long enough for its role to have emerged pretty clearly. In essence, the FCI arm of the group specialises in channelling medium-  
size Mr. Alan Barrett, the chief offspring.

Enterprise Board has had terms loans to borrowers which are viable and creditworthy, but which either cannot or do not wish at the moment to raise it through other routes.

FCI has shown considerable flexibility in adapting to industry's needs. It provides various types of loans, often unsecured, to industry for 10-20 years — a period which was sometimes singled out in the past as one where providers of funds were criticised as reluctant to lend. There are also choices as to the interest rates terms, with an option available between fixed and flexible bases.

Demand has been limited, with many companies having recourse first to their bank — FCI's owners. But in the nine months to December, 1977, £50m. has been committed and £26m. lent by FCI. Recent loans have included £8m. to Acna (U.K.), the British subsidiary of the Italian chemical group Montedison to help finance its part in a joint venture with ICI at Stevenston in Ayrshire, and £2m. to Redfearn Glass.

Of demand generally, however, the Wilson Committee observed last month: "In current economic conditions larger firms are showing little interest in FCI's facilities, and in spite of the recent fall in interest rates FCI do not see a major resurgence of demand for their loans until rates have stabilised at lower levels and private sector investment increases."

But a sign of the revival of activity already noticeable among smaller concerns has been the marked quickening in applications for share and loan capital received by ICFC, which specialises in nurturing growing companies, sometimes for ultimate launch on the stock market.

In the nine months to December, 1977, ICFC invested £35m., against £27.5m. in the whole of the year 1976-77. At March 31, 1977, ICFC had a portfolio of £212m. in shares and loans.

The FPI group has also recognised industry's requirements by providing money through equipment leasing arrangements and by supplying venture capital for certain new — and not always ultimately successful — ventures.

Equity Capital, for its part, is a much newer enterprise with a less completely defined role and has had a trouble-free start with the Bond Worth

executive.

Equity Capital's evidence to Wilson is one of the most readable documents submitted to Sir Harold's committee, and it will be interesting to see how far the thinking illuminatingly outlined there can eventually be translated into fact.

Equity Capital's role is seen as being in relation to companies with a worth of £1m.-£20m. (of which there are about 1,000) and as involving the taking of share stakes of between £1m. and £2m.

The thinking is that holdings would be taken for periods of three-to-five years with the understanding that, in return for a flow of information to assist monitoring of the investment, these stakes would be retained and not sold for the agreed period.

### Precedent

A recent development in Equity Capital thinking has been the idea that shareholdings in medium-sized and smaller companies might be subscribed for at a price more advantageous to the company than the cut-price level at which rights issues to shareholders generally are made. There was some precedent for this in the investment in UBM at a discount of only 6 per cent on the market price. Investments of this kind could be highly beneficial to recipient companies — but it remains to be seen how far such arrangements generally could be hampered out with adequate provision for supervision of the investment and with an appropriate balance of justice for both sides.

At the moment, it may seem, at first sight, surprising that some £35m. of Equity Capital's funds out of the £40m. capital are still held in reserve awaiting investment. However, undoubtedly Equity Capital's slow start is partly due to the present very easy money climate; it is known that some initial applications for funds were withdrawn when the companies concerned found that it was, after all, possible for them to tap the stock market for rights issues.

Final judgment on whether there is a real role for a body like Equity Capital — a subject on which some institutions had strong enough doubts for them to abstain from backing the venture — will probably be suspended for a considerable time. It is likely to be two years at least before the shareholding institutions reappraise whether there is scope and a long-term future for their new

play.

Small companies

CONTINUED FROM PAGE II

parties will do something for 3 per cent to interest rates. There is also a special problem for action when a new business wants to expand quickly.

Criticism of the banks' unhelpfulness towards such problems among small companies has been growing in recent months, but the Wilson Committee nevertheless concluded: "We must record that the overwhelming impression given by the evidence is that the overall draft is a relatively cheap and convenient form of finance for the small business, and that sound and profitable companies seldom have difficulty in getting the facilities they need."

Small companies often prefer overdrafts to a formal term loan which may be more expensive and contain harsher repayment conditions. The main source of longer term loans is the Industrial and Commercial Finance Corporation (a subsidiary of Finance for Industry), which loans sums as small as £5,000 with repayments from seven to 20 years.

### Loth

The more serious problem is thought to be the "equity gap" which has grown because, devoid of the "Aunt Agatha" source of funds, the small businessman is loth to surrender equity in his enterprise for fear of reducing his personal control and financial rewards. Nevertheless there are a number of private sector institutions which provide such capital for small firms and pension funds are taking an increasing interest in the subject.

But possibly more important than the lack of finance is a serious lack of knowledge and information about where small firms can find money. Organisations such as the National

**In a good year for Britain's exports as a whole, corresponding advances have been made in export financing. LORNE BARLING reviews the successful switch into foreign currency and other landmarks of 1977.**

# Export credit

THE GENERALLY successful both to provide finance and 80 per cent. of contracts are with transition from sterling to buyers in the Middle East.

Although this appears to be less success has been generally agreeable to the achieved with the cost escalation scheme, also introduced in clearing banks the accepting houses have voiced some anxiety on the grounds that this as a temporary measure has been outstanding for exports in general and seen considerable fluctuation in currencies.

Although the foreign currency scheme was introduced by the Export Credit Guarantee Department (ECGD) at a time when the worst downward pressures on sterling were over and draw a fair amount of criticism from both buyers and exporters, it has proved workable and been accepted remarkably quickly.

As ECGD points out, it is of interest to look back at the conditions of November 1976 which gave birth to the scheme and compare them with those of today. At that time there was concern about the Public Sector Borrowing Requirement (PSBR) burden of sterling refinancing, the public expenditure burden of the interest subsidy on fixed rate export credit during a period of high sterling interest rates, and balance of payments outflows linked to a depreciating pound.

The scheme was therefore designed to relieve the pressure on PSBR by not offering a refinancing facility but a contingent take-out to protect the lenders against the risks inherent in going to the international Eurodollar market for their funds. This removed the interest subsidy by relating interest make-up to the low Eurodollar interest rates then prevailing and brought an early inflow to the capital account of payments outflows linked to a depreciating pound.

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ECGD said that credit limit applications have been flowing in at the rate of more than 1,000 a day, but expressed some dissatisfaction that many exporters are failing to make use of the discretion limit which they are able to take on new export business, thus unnecessarily increasing the load on ECGD.

The wider discretion limit was introduced last year for the express purpose of streamlining procedures to help the policyholder to seek, win and conclude export contracts with a minimum amount of fuss from the insurance point of view.

The new limits allow exporters to take on up to £50,000 worth of new business for each buyer (against £2,500 under the old limit) and give them scope to raise limits well above that figure on the basis of satisfactory trading experience. ECGD finds that third of all credit limit applications received are within discretionary limits.

Another move by ECGD made late last year was the reduction of the minimum limit for export contracts qualifying for the bond support scheme from £1m. to £500,000. The lower limit is aimed at enabling ECGD to give help for a wider range of contracts entered into by exporters of capital goods whose overseas buyers insist on the provisions of bonds as a condition of contract.

Since the introduction of the bond scheme in early 1975 (covering performance, tender, advance payment and progress payment bonds) more than 80 guarantees have been issued in support of overseas contracts worth £1.2bn. The demand for this form of cover has grown considerably in recent months. Cases under consideration involve U.K. export contracts valued at more than £3bn. Some

It remains to be seen, however, whether industry will make extensive use of this facility. There are relatively few cases where the scheme is applicable and the larger contractors may prefer to rely on their own resources as in the past rather than submit to the required scrutiny. The insolvency cover, introduced more recently, has not been used so far, but it is clear that the new scheme could offer great benefits.

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## CORPORATE FINANCE V

Growing confidence in the economy and much lower levels of interest are likely, writes MICHAEL BLANDEN, to lead to a significant growth in bank lending to industry.

# Clearing banks

**E**LATEST figures published would have been paying off in overdrafts. During the past month there has been some increase in the demand for finance after an increase during December. Overall, the figures show that the underlying rise is 6 per cent. So far, however, the banks' sterling lending to there has been little indication of seasonal influences. For seasonal and other rates have had any marked effect on the overall demand in the order of £200m. in the finance, although at various times differentials in rates have affected the distribution of lending among the banks.

## Attractive

The only recent month in which lending showed a really sharp increase was in the period to mid-October, when the Bank of England figures showed that sterling lending to the U.K. private sector by the banking system as a whole had jumped by nearly £600m. This movement, however, appeared to have reflected special factors, including borrowing to finance purchases of tax reserve certificates at then attractive rates, and the growth of lending subsequently settled back at more normal levels.

It is too early to be at all certain that industry is at last planning to take up increased lines in order to support expansion during the year. But number of bankers have started to detect some signs of rather greater enthusiasm among their industrial customers. There are known hopes that after a long period of more or less stagnation, the economic recovery a year and the expected significant rise in industrial investment will bring real with in their advances.

The prospects of increased demand could also be helped by the much lower levels of interest rates now ruling. At the beginning of last year, with depressed with industry making relatively low use of its negotiated lending limits. The trend

result of this, there has been a noticeable trend for a greater part of lending by the clearing banks to the big customers those in a position to switch their borrowing to take advantage of rate differences, to be at rates related to the current money market rates rather than base rate.

Within the unadjusted total, however, manufacturing industry cut its sterling borrowing by some £80m., or 1 per cent., after increasing it by £60m., or 10 per cent., in the previous three months; the Bank suggested that a large part of the turnaround was probably explained by seasonal influences.

Over the past 12 months to mid-November, total sterling advances by U.K. residents rose by £2.15bn., or 9 per cent., while lending to manufacturing industry increased by £532m., or 8 per cent.—below the level needed even to keep pace with inflation. Within the total rise, moreover, a substantial proportion—£238m.—was accounted for by the food, drink and tobacco sector. A more substantial rise was seen in lending in foreign currencies. Foreign currency advances to manufacturing industry increased by £428m., or 28 per cent., over the 12-month period, with the chemicals and allied industries accounting for £18m. of the rise.

While the general picture has therefore been unexciting, nevertheless, there have been some interesting developments within the overall pattern. One has been the competition which the clearing banks have at times felt from the aggressive activities of the U.S. banks in London, taking advantage of differences between bank base rates and money market rates whose foreign currency borrowing in 1972-76 had originally been made in order to finance corporate customers. Partly as a result of improving the liquidity of manufacturing industry, which for the time being would have therefore had less need to call on bank facilities. Now that the inflows have dried up, it could be expected that the underlying demand would reassert itself.

The general picture portrayed by the banks, however, is that interest rates now ruling. At the beginning of last year, with depressed with industry making relatively low use of its negotiated lending limits. The trend

business away from its competitors. Rates came back into funds as well as for the banks line early in January, and which have the benefit of an other banks suggested that they agreed repayment schedule had not seen much loss of which can be tailored to the business as a result. But the needs of individual customers, banking figures for mid-December did show that Midland had achieved a substantial larger relative increase in its lending during the period.

The other major development has been the continuation of the banks' activities in providing medium-term facilities for their industrial customers, associated in most cases with building up a growing array of advisory services to support these activities. The importance of this aspect of lending was underlined in the evidence which the London clearing Committee on the financial institutions last summer.

By 1976, the banks pointed out, slightly over 40 per cent of their direct lending to industry and trade was on medium-term facilities compared with less than 27 per cent in 1973. These loans, normally for periods of up to seven years but recently increasingly extended for longer, have advantages for the lending further.

All in all, British borrowers raised nearly \$2bn. in the form of international bond issues in success—partially because too many issues were arranged far too fast as British corporate Guaranty figures.

This was almost half the total amount raised on the advantage of the market in case which is all the more remarkable since the \$2bn. which British borrowers raised in faster than investment demand could cope with it.

In addition, with hindsight, issue managers in this sector argue that although Eurosterling borrowers would not have to offer nearly as much as would be necessary for a domestic bond issue, the rates should have been pitched a bit higher relative to comparable high coupon gilt-edged securities than was the case for the first batch of issues.

## Recovery

The first burst of Eurosterling bond issues also happened to coincide with a period when sterling fell against other currencies and when U.K. short-term interest rates rose. There has been a substantial recovery since although most of them are still quoted substantially below the prices at which they were offered initially.

The sector is expected to reopen any time, and the current levels of outstanding bonds suggest that any new issues should be priced to yield between 9½ per cent. and 10½ per cent. depending on the credit rating of the borrower and the maturity of the bonds.

Prospects for raising funds in other currencies are currently determined more by general condition of individual sectors of the market than by any question mark over the perception of British credit among international investors.

Because of the unpopularity of the currency, the dollar sector of the international bond market is currently in a very weak condition, though ICI is in the process of raising 20-year funds, on the New York bond market at a yield which is expected to be well below 9 per cent.

Conversely, in the Swiss franc market the shortage is of borrowers rather than investors, and Swiss franc 15-year funds can currently be raised for 4½ per cent. by prime borrowers. The D-mark sector is also a target for currency speculation and rates there range between 4½ and 7 per cent., depending on the quality of the borrower and the maturity of the bond.

With the change in the country's economic fortunes MARY CAMPBELL discusses the transformation this has brought in the U.K.'s position in the Euromarkets.

# Euromarkets

**T**HIS IMPROVED international standing and financial condition of Britain during 1977 led to a complete transformation of its position in the Euromarkets and of the use British borrowers made of Euromarket finance.

On the one hand British companies were able to raise funds again on the Eurobond market

—by the end of the year they were even able to raise sterling-denominated funds on the Eurobond market.

On the other, public sector corporations, whose foreign currency borrowings in 1972-76 had originally

been made in order to finance

the programme for replacing

some of the large volume of

debt abroad, the rise in London Stock

public sector debt which

matured in the 1980-2 years by

speculation and rates there

range between 4½ and 7 per

cent., depending on the quality

of the borrower and the

maturity of the bond.

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## CORPORATE FINANCE VI

If bank borrowing increases as expected this year, the interest rate movements of recent weeks can only be a good omen for industry suggests MICHAEL BLANDEN, since they have apparently reached a plateau at levels lower than for more than a year.

# Interest rates

HOW FAR industry's decisions to invest in new equipment are affected by the cost of money although rates have not come of a steady and at times rapid decline, there has been some doubt that the sharp drop in the level of interest rates over the past year has been one of the factors contributing to an improvement in confidence. This has begun to be reflected in the figures of capital spending, which have shown a marked recovery since the spring of last year—with the prospect of further improvement during the current year.

The latest statistics published by the Department of Industry showed that manufacturing investment rose by 5 per cent between the second and third quarters of 1977, to £455m. (at 1970 prices and seasonally adjusted). Over the first nine months of the year together, the level of investment was nearly 6 per cent higher than in the corresponding period of 1976. Moreover, given the sharp drop in investment spending by British Steel Corporation, which distorted the overall trend downwards, the volume of investment by private manufacturing industry had risen about twice as rapidly as the total.

Forecasts for this year vary markedly, and the Department's recent survey of intentions again indicated that plans had been revised downwards since the last time that manufacturers were asked about their expected levels of spending. Nevertheless, the results pointed to a rise of between 10 and 13 per cent in capital spending in real terms during this year compared with last year, falling between the 8 per cent projected by the National Institute of Economic and Social Research and the 15 per cent or so expected by the Confederation of British Industry and the London Business School.

The level of interest rates is by no means the only factor influencing the attitude of companies to new investment projects; for example, where the essential replacement or expansion of an operation is involved the cost of money may become almost irrelevant. Moreover, the push towards a complete steering group produced the changeover to the inflation exposure draft ED 18 and the accounting system known as CCA to meet the Sandilands time-table. Even when bank lending rates were at high levels, the real cost of money may have been negative, while ED 18 becoming an accounting standard, they have been quietly forgotten. In their place we now have the much simpler and less controversial Hyde guidelines. By attempting to cover every aspect of accounting, and by seeking to do it all in line with the highly ambitious Sandilands schedule, it fell between almost every possible stool. Just about every interested organisation found something to object to in ED 18.

It has been an extraordinary affair. The Inflation Accounting Steering Group, chaired by Mr. Douglas Morphet, had been established in late 1975 to implement CCA as the main accounting system in the U.K. following the Government's acceptance of the report of Sir Francis Sandilands' committee. It was financed by 1977, when members of the English Institute of Chartered Accountants, the largest and most influential accounting body

nearly 17 per cent. The story move in short-term rates, with MLR dropping to 7 per cent and base rates to 8 per cent. The final stage of the decline came in September and October sharply, with the Bank of England stepping in on several occasions to slow down the decline. By mid-May, MLR had dropped to 8 per cent, with bank base rates down to 8½ per cent.

The decline was largely based on the renewed demand for sterling, itself the result of the changed outlook after the conclusion of the International Monetary Fund loan and the central bankers' safety net for the sterling balances early in the year. During the first half of the year, the Bank was able to hold the value of the pound more or less steady in terms of both the dollar—at around 81.72—and of the trade-weighted index of its value against a basket of 20 other currencies.

### Pressure

In July, however, the dollar began to come under the pressure which lasted for most of the rest of the year. The Bank abandoned the policy of keeping the pound steady in relation to the dollar, concentrating instead on the index.

This was followed during August by another downward pressure from the Midland Bank, which took a sharp jump in MLR to 7 per cent.

This was followed by an unusual experience in banking when the big four banks took different views in an uncertain money market of the appropriate level of rates. Base rates varied between 8½ per cent at

which have been one factor discouraging investment decisions.

### Now that the current cost accounting debate

has more or less been resolved in favour of Mr. William Hyde's guidelines, the procedure for inflation adjustment ought, MICHAEL LAFFERTY points out, to be more easy to deal with from now on.

# Inflation accounting

### PUBLISHED CCA PROFITS ADJUSTED BY THE HYDE GUIDELINES

Company	Pre-tax Profit	Cost of Sales Adjustment	Extra De- preciation Adjustment	Gearing Adjustment	CCA Profit	% Change
Akroyd and Smithers	15.5	—	-0.2	-2.3	13.0	-16
Associated Engineering	33.6	-11.8	-5.3	+6.3	21.7	-33
Brooke Bond Liebig	49.8	-41.8	-7.3	+9.8	10.5	-79
Serek	9.3	n.a.	n.a.	n.a.	5.6	-40
Smiths Industries	20.5	-8.5	-2.8	+3.3	12.7	-38

in the country—voted against making any system of CCA compulsory by a margin of 15,500 to 12,300. The vote represented nearly half the Institute's membership and was a record for any ballot of members. It was all the more exceptional since the anti-CCA resolution had been initiated by two small practitioners from Burgess Hill—Mr. David Keymer and Mr. Martin Haslem—who had pressed ahead against the express wishes of the Institute's president and the personal pleas of such elder statesmen of the profession as Sir Ronald Leach.

With the inflation accounting issue thrown wide open once again, the Accounting Standards Committee—the professional body with overall responsibility for rule-making in the private accounting area—was left to pick up the pieces. This it did with commendable speed by setting up a group headed by Mr. William Hyde, chief accountant of Oxford University, to work out interim guidelines for adoption by large companies in their next published accounts.

The Hyde guidelines, as they have come to be known, had really been prepared even before the decisive vote had gone against ED 18. They bore a striking resemblance to the alternative CCA exposure draft produced by the London branch of the Institute of Chartered Accountants during the ED 18 debate.

Although they have nothing like the status of accounting standards, the guidelines have got off to a good start. A majority of the companies in the FT 30-share index, for example, indicated that they would give the requested information in their 1977 accounts when the guidelines were released in late November 1977. Already a number of companies including Akroyd and Smithers, Brooke Bond Liebig, Associated

As masters of corporate financial strategy, the merchant banks—with a good year behind them—ought to be able to look forward to the rest of 1978 as a period of improving business prospects, writes NICHOLAS LESLIE.

# Merchant banks

TO HAZARD a guess at what already successful beginnings, be some issues of Debenture will most occupy the attention of the corporate finance arms of merchant banks this year is a

at the outset. Overall, the probability is that there will be a reasonable amount of capital and money raising done by corporates called on to handle many deals of great size, and one reason cited for this is that management are becoming much more circumspect about the possible intervention of the Office of

Monopolies Commission probe.

Companies have been showing increasing signs of wanting to break back into a growth phase through acquisition, or to use such a means to diversify. A factor encouraging them to do so has been the substantial fall over the past year in the cost of money. But elsewhere in merchant banking corporate finance it is hard to see anything beyond a mixed bag of capital raising (mainly through a continuation of rights issues), capital reorganisations and raising medium-term loans for industry. In this latter sphere there are expectations of a pick-up in demand a little later in the year but it still seems inevitable that the merchant banks will, as last year, be competing hard for a limited amount of business.

For the venture capitalists the picture, on the whole, is not particularly encouraging. This is primarily because there is by most accounts still a dearth of good projects. Despite all the discussion that has taken place over the past year or so about the problems that individuals and small companies face in getting the type of seed capital they feel they need to get a business properly off the ground, most venture capitalists say that the quality of ideas submitted to them is still poor and that the fault is not theirs that the number of new venture capital investments remains low.

Part of the difficulty when talking about venture capital is so often one of definition. For the most part venture capitalists admit to not being keen on backing speculative start-up situations, but instead are seeking to put money into projects or companies which already have some sort of track record and are now in need of say, between £50,000 and £100,000 for their next phase of development.

Most merchant banks have entered 1978 with a good year of profits behind them. Much of this improvement has resulted from activities outside the strictly corporate financial sphere, but the broad range of corporate facilities have played their part. The greater buoyancy has developed at a time when competition has been on the increase not only as a result of the clearing banks further expanding their merchant banking subsidiaries but also because overseas banks, and particularly the American ones, are becoming increasingly active in this area—even if they do tend to concentrate on the Euromarket sectors.

These three adjustments are: • Extra depreciation based on the estimated current value of plant and machinery. • A cost of sales adjustment. • A gearing adjustment.

The guidelines deal only with the profit and loss account. CCA data are not requested for the balance sheet, although certain balance sheet adjustments will be necessary for calculating the above three adjustments. The guidelines are extremely simple and general, so that companies are encouraged to experiment and develop their own systems for matching current costs and revenues. As a result indices are likely to be widely used for making the cost of sales and depreciation adjustments.

The gearing adjustment is, of course, the least known and by far the most controversial of the three calculations. The guidelines cover two different situations:

If the total liabilities of the business (including preference share capital) exceed its total monetary assets, so that part of its operating capability is effectively financed by the net monetary liabilities, an adjustment should be made to reflect the extent to which the extra depreciation and cost of sales adjustments do not need to be provided in full from the current revenues of the business in showing the profit attributable to the shareholders.

If the total monetary assets of the business exceed its total liabilities, an extra adjustment should be made to reflect the increase in the net monetary assets needed to maintain its scale of operations.

The first situation covers the typical company, whereas the

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CONTINUED ON NEXT PAGE

## CORPORATE FINANCE VII

## Accounting

CONTINUED FROM PREVIOUS PAGE

and deals with businesses in systems has been slowed by banks. Where there is down, or possibly interrupted excess of monetary liabilities for some time. In the U.S., the following steps should be Securities Exchange Commissioned after calculating the stock's requirement for replacement depreciation and cost of mean cost disclosures received is adjustments:-

Revalue fixed assets and, if first year (1977). Further action may be deferred until the Financial Accounting Standards Board completes its project on the conceptual framework of financial accounting and reporting.

Australia, once the pace-setter in this field, has also delayed its original schedule for mandatory CCA until July 1, 1979 and even this looks ambitious with further opposition growing from the business community. Other countries which have yet to introduce rules (although some proposals have been issued) in this area are Canada, New Zealand, Japan (consolidated accounts are required there for the first time this year), and South Africa.

The French securities commission, the COB, has decided after all not to require listed companies to make CCA disclosures, while its Government has introduced rules for the revaluation of assets. The Germans remain implacably opposed to any system of inflation accounting, and as far as is known not one large German company has complied with the CCA recommendation issued by the German accountancy profession back in 1973. It looks as if HCA will take a little longer to dislodge than may have been imagined a few years ago.

**Installment credit of various kinds is an established element in the nation's borrowing machinery. Given the curbs on the consumer, as JEFFREY BROWN explains, it is no surprise to find that industry is increasingly the main customer.**

## Finance houses

DERLYING business activity survey suggests that more than 80 per cent of all finance house lending now goes to industry. Moreover, the FHA makes no specialist, almost bespoke loans about the growth of this arrangement. Basic credit lines in interest rates—maximum Lending Rate halved end of the business—at the finance, however, breaks down 7 per cent over the span of direct expense of 7%—more than made amends continued sluggish capital quarter of 1977 show an increase of 10 per cent in lending by industry. At the same time lending to the industry compared to growth of just 7% per cent for the finance house lending overall. In general, finance house facilities do not compete with those of the clearing banks for consumer credit, which, especially through the use of overdrafts, tend to underpin the day-to-day needs of the corporate sector, notably as a proportion of the finance house lending overall.

Given the curbs on consumer credit, it is perhaps no surprise to see that the finance houses lending an increasing proportion of funds to industry, working capital. Nor are realities of the situation confused by the lack of finding their way into capital financing official statistics on requirements demanding long-term or permanent finance. In fact, the Finance Association takes a provider to industry of medium-term money for investment in the picture. The FHA plant, machinery and vehicles.

Finance of this nature varies from house to house and in certain instances can be a matter of plant in the winter months.

Finance houses—contractors who hire purchase, and leasing contracts offer the borrower (or lessee) tax advantages. The two types of contract have quite different tax treatments. By and large, however, the choice before the customer boils down to whether or not he can take immediate advantage of the capital allowances available on new investment or whether, being temporarily short of taxable profits, he is not obviously anxious to avoid the stern hand of the Inland Revenue.

## Plump

If full tax allowances can be used, a borrower will almost invariably plump for a hire purchase contract. Otherwise, leasing becomes the generally chosen financing route—provided the lessor company is in a position to claim capital allowances and is also prepared to pass on to the customer all or part of the consequent profit benefit. The caveat is important. No one set of rules can be applied to every situation. In the final analysis only the borrowing company aided by its tax advisers can decide.

As for the lender, the list of names is long—Bowman, Howard Trust, Lloyds and Scottish Mercantile Credit to name but a few of the major houses. Topping the list is Lombard North Central which, like so many credit companies, is owned by a clearing bank (in this case National Westminster). This sort of parentage has obvious advantages for a finance house providing direct access to a broad range of customers. But Lombard North Central feels that its clearing bank links are only part of the key to its rapid expansion in recent years.

## Similar

As for the terms of credit finance, the sort of down-payments demanded by hire purchase and leasing contracts are broadly similar in cost. Hire-purchase down payments constitute a deposit, while for leasing contracts this amounts to the number of rentals in advance; both types of transaction are quick and inexpensive to arrange. In both cases a high degree of flexibility of terms can be agreed—the detailed terms of a repayment can be adjusted to match each customer's anticipated cash flow, helping to make the "discharge of his liability" as painless as possible.

There are a number of variations on the normal pattern of repayments associated with hire-purchase or leasing contracts. Some have curious names like balloon or skip payments. The former are mostly used in contracts where goods have a high residual value, while skip payments are tailored to suit customers in the construction trades.

The stock market still shows little sign of regaining its traditional role as one of the main sources of company finance. In part this reflects the continued low level of demand, but the dominant factor, as BARRY RILEY points out, is the growing weight of the institutional investor.

## The stock market

IN THE three years to last March the number of British public companies.

At the same time larger companies listed on the London Stock Exchange fell by 500 to 1,600, a drop of nearly a sixth. The number of Williams Hudson and British Electronic Controls have one reduced by takeovers and in mergers, even though these have strongly entrepreneurial operations slowed down somewhat in recent years. And at the same time the flow of new company listings, which at one time could be relied upon to keep up the volume of share quotations, has slackened to a trickle.

The most dramatic evidence of the decline of stock market listing has been provided by the companies' rewards for successful owners (admittedly few in number) of small or medium-sized businesses which have seen decisive attractions from the sale of shares or in "going private." These currency no longer provide a relatively small, virtually one-man business like Graff Diamonds with the necessary to fit in with a large international food group, ever more demanding listing requirements. Both these companies have rules, and the need to submit to bought out their minority public auditing standards which tend shareholders in somewhat con to be more rigorously applied

market is not necessary. Many of shareholders will become cession to encourage new lists other countries have achieved sufficiently large to justify a listing. The former rule which was insisted upon a minimum of 35 per cent "outside" shareholding reached its climax late last year when Henry Sykes, a medium-sized pump manufacturer, was thus helping to meet criticism introduced following a period of that the former requirement led to too many shares being regularly marketed.

These trends in company issues clearly reflect the changing patterns of share ownership. The small private investor is rapidly disappearing from the country's share register, and official statistics show that the personal sector has been regularly disposing of company securities at the rate of around £1.5bn annually during the past few years.

## Collective

But

collective investment through institutions like pension funds and insurance companies has meanwhile been rising rapidly, these operations probably making in something over £500m. in 1977, which serves to make them the dominating investors in the stock market.

And managers of big funds with a great deal of new money to invest cannot afford to waste their time with small companies.

Certain

efforts are now being

made to channel funds from the big institutions towards small companies through special intermediaries such as unit trusts. This cannot, however, affect the underlying trend to any great extent, and although the situation has been improved slightly by the recent general improvement in share prices the future role of the stock market remains a subject for debate.

The

hope is that through such dealings a company's shares will become more dispersed, and that

It can, of course, be argued that a large and active stock in the course of time the number

of shareholders will increase, making it easier for smaller companies to be marketed.

## Listing

The Stock Exchange Council is not willing to start relaxing its listing requirements in order to lure private companies. To do so would be to run the risk of the establishment of a

Secondly, the Stock Exchange is actively encouraging private companies to have their shares dealt in through the stock market without the necessity for a full listing. To achieve this the Stock Exchange Council has been giving new emphasis to the facility under Rule 163 (2) for matching bargains in unlisted stock issues, which have been virtually absent since 1972.

Judging by what has been going on in sterling Eurobonds, companies will become keen borrowers again when the available long-term rate falls to within 10-10% per cent. range.

The hope is that through such

dealings a company's shares will become more dispersed, and that

It can, of course, be argued that a large and active stock in the course of time the number

of shareholders will increase, making it easier for smaller companies to be marketed.

Changes in the tax structure in these areas could encourage investors to take a much more individual line. But there are other problems. Private companies are being offered the possibility of lower disclosure standards, and high personal tax rates encourage private entrepreneurs to take their remuneration in ways that public company auditors might frown on. It could be quite a while before the stock market again becomes an attractive financing medium for smaller companies.

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## CORPORATE FINANCE VIII

Among the growing number of financial services available to industry, factoring is well established as an aid to cash flow, particularly since the big banks have made their presence felt. ANTHONY THORNCROFT examines the basic advantages and the methods of operation.

# Factoring

**FACTORING** is now a firmly established and successful service to British industry and yet still only a minority of businessmen would be able to give an accurate description of the factor's work. This is changing, especially now that the four clearing banks dominate the industry through their subsidiaries, but only slowly.

Basically most factors offer three services. They all undertake the debt collection for their clients, sending out the invoices to customers and making sure that bills are paid. In effect a company using a factor can dispense with its own accounts department. Secondly, most factors (Alex Lawrie is the main exception), offer their clients a guarantee against bad debts, although there are exceptions here, which are best covered later.

### Inflow

Finally, in addition to these obvious services, factors provide a cash facility, advancing to their clients up to 80 per cent of the value of the debts they are collecting. This means that companies have a fixed and certain inflow of cash and can make this money work for them. Factors charge an additional fee, usually around 2-3 per cent above the general lending rate, for this facility, but there is no pressure on clients to take the service. It is generally most widely used during times of scarce and expensive money.

In the past year the factors International Factors, which all maintain that a majority of told handled turnover of £157m. clients are using their services in 1976-77 (and made a profit of over £700,000); Alex Lawrie, Lloyds (and Scottish) controls

Another increasingly popular means of helping the company cash flow is leasing.

**ROBERT HAWKINS**, Editor of Leasing Digest, reviews the main lines on which this particular form of financing is developing.

PENCILLED-IN figures for the year, albeit hesitantly, and that value of new equipment bought last year by members of the Equipment Leasing Association (ELA) indicate a record £550m. The biggest growth sector will be motor leasing, thanks to the easing of the Control of Hiring Order last year. Ten-month front-end rental deposits on company vehicles are no longer required from the users, or lessees. Moreover, the Inland Revenue permits bona fide lessors to take first year allowances on business vehicles, and a large part of the benefit of deferred taxation can be passed on for the benefit of lessees.

Senior executives of the largest leasing companies (in effect subsidiaries of the clearing banks) appear to be hopeful that investment in capital equipment will begin to pick up this

per cent of turnover a year to big operators will enter this field so the future looks like one of consolidation. The existing factors will expand by taking on clients in new markets—in the past there has been a concentration in textiles, engineering and manufacturing generally but now service companies can find a factor—and by developing exports. The factors tend to have overseas associates, if they are not part of an international group, and by using the knowledge of their foreign connections they can vet potential customers for clients and make exporting as easy as selling inside the U.K.

Perhaps the main attraction of using a factor is that it enables the management to get on with what it does best—production and marketing—without having to worry about gathering in the debts. By taking the financial service of early payment a client can pay its own debts promptly, and perhaps gain discounts, and also have the cash to take advantage of any good buying opportunity, although, while the basic factoring charge is quite reasonable, the extra cost of getting early payment can make this an expensive benefit.

There has been a rush of interest in the leasing industry. In the past two or three years the keenness of lessors to

private luncheon arranged by the ELA in September: "It had leasing conversion tables only never been intended that this problem. One advantage

people should be able to reduce leasing was that fixed rates were

their tax bills by drawing off available, but with hindsight

capital allowances on assets "a floating rate may have been

unconnected, in any real sense, more advantageous in ree

with their own business."

There has been a rush of interest in the leasing industry. His major criticism was th

in the past two or three years the keenness of lessors to

and the fear is that a certain business fluctuated with t

months of the year. Because

number of schemes have been set up which sail close to the

lessors have taxable profits

the end of their financial ye

that something may have to be done about them, the leasing

fraternity's flexibility may be reduced. The Inland Revenue

held absolutely no animus

against leasing in the conventional sense. Sir William

Thornicroft emphasised.

For the rest, the leasing industry is in an ebullient and happy mood. It has been able to offer medium-term financing facilities to industry during times of great difficulty on an ever-expanding scale. It has been able to do this with a flexible approach to business.

One prominent lessor gives the example of a ten-year lease provided on a complicated and costly chemical plant development. Progress payments were

met by the lessor over a period of two years, and during the first two years of operations, when financial returns on product output were low, small rentals were charged on the lease.

Thereafter, when the industrial facility began to make good profits, the rentals were stepped up to levels profitable for the leasing company.

Problems would be created for leasing companies if the Chancellor changed the basis of taxation during the course

of the lease (tax variation clause are often a feature of leases).

But what the debate will illustrate was that lessors are willing to talk through problems of this sort.

The wider outlook for the future of leasing is invariably considered to be good, both to the U.K. and for Europe's

large. At the annual conference of European leasing association (Leaseurope) in Oslo toward

the end of last year, it was

estimated that leased equipment purchases in the U.S. between

1972-76 amounted to \$60.7bn., in

the U.K. to \$2.5bn. and in th

Europe to about \$18bn. Since Europe shows

every sign of following the U.S.

medium-term loans." There was

and has a population one-and-a

half times that of the U.S., there is clearly considerable scope for

future growth.

## Matrix

At the same conference

Napier received support fro

the Regional Treasurer of Sis

International, Mr. G. R. Whit

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# Leasing

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A new phase opens to-morrow in the Egyptian-Israeli talks

# The hard bargaining begins

By ROGER MATTHEWS Cairo Correspondent

SIDENT ANWAR SADAT'S repeated assertion that the Middle East problem was 70 per cent psychological and only 30 per cent substantive faces a searching examination to-morrow. Since November 19, when the President's aircraft touched down at Ben Gurion Airport, one difficult instruction to hurry along the negotiations of the 30-year conflict has been substantially resolved. It proved remarkably easy for Sadat to talk to Arab, for Israeli Egyptians to be feted in other's capital cities, and hope to replace a bitter animosity.

## Breakdown risks

It is accepted that in order to live in peace, there must be a deal. Mr. Sadat did simple, if it required enormous political and personal courage. Itably, and by design, the tical aspects of the events he past two months have been concentrated, in the that once the barriers of tension were lowered the dynamics of peace would be relatively straightforward.

ut of course it takes more than a few weeks to put aside which took several decades. The partial lowering of the barriers is only of limited in deciding what price can be put on an offer of peace. To that there has been the presence of a dead-admitted but undefined. Sadat is a man in a hurry, while still richly endowed with the legendary patience of Egyptians, must begin to results before too long, use of domestic political considerations, and also because he effect his actions are having on the rest of the Arab

The momentary crisis atmosphere at the weekend centred on disagreements about their own future. Whether Mr.

## Letters to the Editor

### No call for bingey

From the Chief Economic Officer, Confederation of British Industry.

It was very disappointed see how Mr. Anthony Harris, his "Lombard" column on January 12, has misrepresented the CBI's position on taxation, public spending, and the use of the government's revenues from North Sea oil.

It is true that the CBI calls on government to hold its total spending broadly constant in real terms at 1976-77 level through to 1981-82 so that the economy grows. Public spending will be reduced from 44 per cent GDP back to 38 per cent. It was at the start of the decade. It is also true that we are urging the Government to take advantage of its North Sea revenues and the positive effects economic growth on its revenue from all taxes to reduce it by 5 per cent of GDP over the five years 1981-82, only by cutting the amount spent in income tax by 30 per cent.

It is not true, however, that we have seen North Sea oil used finance any consumption or to or to finance the nation's debt. Our tax proposals would support the growth of private consumer spending by about 14 per cent a year in real terms, and to a large extent reflect a switch in public to private consumption.

The CBI believes that it is imperative market forces which are the best assurance that we shall be able in future to get goods and services which we produce by the most efficient means and, therefore, at lowest prices in the long run. We believe, as Mr. Harris knows, that we should look to market forces to indicate investment is needed, and encourage the investment through the private sector which government and both sides of industry wish to see. That goal can be achieved so long as we are burdened with such a relatively heavy weight of taxation.

The logical outcome of Mr. Harris's argument would seem to be that we should channel North Sea revenue into selective investment in industry through the state. But I can hardly believe that he would trust politicians and civil servants to invest it sibly and profitably.

It is not merely a question of using more disposable income be spent in the market place obtain the necessary pointers new investment. Reduced rates of income tax will the thousands of owners of all businesses to plough more money back into their firms. I encourage management and factory floor to make more use of our capital, so if we can compete more effectively at home and abroad.

Our industry and commerce will be more profitable and able to finance the investment needed to respond to higher demand which will follow increased competitiveness.

Meanwhile we are not opposed public spending per se in itself, for a freeze on total spending we are not calling for freeze on every programme at 1976-77 or subsequent level. More spending will be justified on new programmes mainly in investment in the infrastructure essential for an expanding industrial economy. We need to develop alternative sources of energy. This can be done without

the excessive fall in the value of sterling in 1976 led to a drop in living standards, to in the exchange rate are moderate waste, inefficiency and a situation where goods aimed at as not to exceed 5 per cent of the gross national product.

**Living with a strong pound**

From the General Secretary, Association of Professional Executive Clerical and Computer Staff.

The public debate on the exchange rate suffers from failure to examine all the factors involved.

The excessive fall in the value of sterling in 1976 led to which factors such as movement of prices, a sustained effort to develop alternative sources of energy. This can be done without during standards of public services a drop in living standards, to in the exchange rate are moderate waste, inefficiency and a situation where goods aimed at as not to exceed 5 per cent of the gross national product.

Above all we need a policy that is reducing unit costs and securing new investment.

W. J. Simpson  
15 Wallgrave Road, S.W.3.

### Give them the money

From Lord Killearn.

Sir.—The CBI is right and Lombard wrong. The analogy drawn by Anthony Harris (January 12) is ill-founded; he confuses the nation, the operators (British or other) and the State. The immediate effect of the North Sea oil bonanza is on the balance of payments. The oil is sterling oil (whatever the operator) and territorially British. What the size of this benefit may be in 1978, 1980 or 1982 is open to discussion, but it is not the figures we are talking about.

The operators (including British National Oil Corporation) may or may not, after the swinging Government take, make a profit. If there is an overall profit across the entire field, after due allowances for exploitation and depreciation of both plant and reserves, this is the "surplus" which Lombard's arguments apply.

The Government take, through ordinary and special taxes and from the profit on its share of oil sales, is the benefit to the revenue which MPs and others are so busy apportioning in advance to various more or less deserving objectives — for example alleviation of general tax levels or the direct or indirect support of increased industrial investment.

Taking the figure most commonly bandied about — presumably for 1980—of £3.5bn., the first point is that this sum has already been mortgaged as extra investment in the Government's dramatically increased borrowing and deficit financing in recent years (even taking account of the enforced IMF run-down of such spendthrift borrowing, spending to a point of balance).

We should recognise that the current depressed level of the dollar is only temporary. This means that it is likely to recover in the next year, as sterling did last year.

The key question is not "How do we reduce the exchange rate to make industry more competitive?" but rather "How do we make industry more effective at the higher exchange rate that we shall enjoy for the next decade?" This clearly involves a major debate as how best to use the new economic stability that the ending of our overseas deficit ensures.

Because the large fall in the dollar is temporary we should play our part in helping to avoid such a destabilising factor.

Our reserves and anticipated 1978 balance of payments surplus are such that we should now embark on a programme of repaying up to £5bn. in dollar loans.

An announcement of such a policy would further help the restoration of confidence in the dollar.

In the Budget, steps should be taken to reduce taxation that falls on our manufacturers but not on imported goods. The levy on National Insurance contributions is one such tax.

There are other steps that the Budget should take with the aim of stimulating new investment.

Now that raw material prices are falling, stock relief should be cut to assist those companies engaged in new investment programmes. A policy of raising living standards progressively while reducing the cost of long-term borrowing will be a major factor in reducing unit costs and securing new investment.

W. J. Simpson  
15 Wallgrave Road, S.W.3.

### Mean yearly wind speed

From Mr. M. Bond.

Sir.—Mr. P. McClory's letter (January 12) correcting some facts relating to an American wind generator seems typical of the subtle way in which the mythology of the viability of most forms of solar energy is perpetuated.

He refers to the machine as a 1.25 MW wind generator, yet this figure is virtually meaningless without knowing the wind speed required to drive the machine to produce that amount of electricity and how often that wind speed was reached at the site.

Further to achieve a meaningful assessment one would like to know just how much electricity the Central Vermont Public Service Company received over a period of say one year and the present day cost of building a similar machine, bearing in mind the land required to accommodate the 87 foot arms, the cost of maintenance and depreciation of the environment.

The average amount of energy required for each person in Britain today is 6 kW per hour, and I would be surprised if that wind machine was able to provide more than seven Britons with their daily energy requirements.

I have based my calculations on the figure quoted in Professor Sir Fred Hoyle's booklet,

"Energy or Extinction," and on the assumption of a mean yearly wind speed of 12 miles per hour, known to mariners as Force 3 on the Beaufort scale.

M. G. B. Bond  
744 Chelsea Cloisters, S.W.3.

### GLC sale of houses

From Mr. W. Simpson.

Sir.—The word "research" is debased by its use in the titles of groups like the Labour Research Department whose report on Greater London Council's sale of houses you quoted in your issue of January 10.

When a company has loss-making subsidiaries it sells them if it can, at a commensurate discount: this is liability-stripping. The Labour Research Department however describes the GLC's equivalent action in selling council houses as "short-sighted asset-stripping" which seems to me to be a deliberately misleading use of what has become a negative catch-phrase, in an entirely different context.

The suggestion in the same paragraph that if council tenants are given the right to buy their homes tenants of private landlords should have this right also shows a marked lack of thought. Both classes have always had this right but the condition precedent to its exercise has always been the landlord's willingness to sell; and that condition has until now been lacking so far as GLC tenants are concerned.

Are the Labour Research people perhaps trying to say that if the GLC sells houses at a discount every private landlord should be forced to do the same, whether or not legislation is at present forcing him to subsidise the tenant, and whatever his long-term view of the profitability or otherwise of his property may be?

W. J. Simpson  
15 Wallgrave Road, S.W.3.

Hussein of Jordan is anxious to their mark. He appears to be participant in the peace process unchallenged at home, and the Americans seem to be suggesting that is federation with Jordan or with Israel is highly debatable, unless he can succeed in his efforts to promote a credible yet moderate Palestinian leadership.

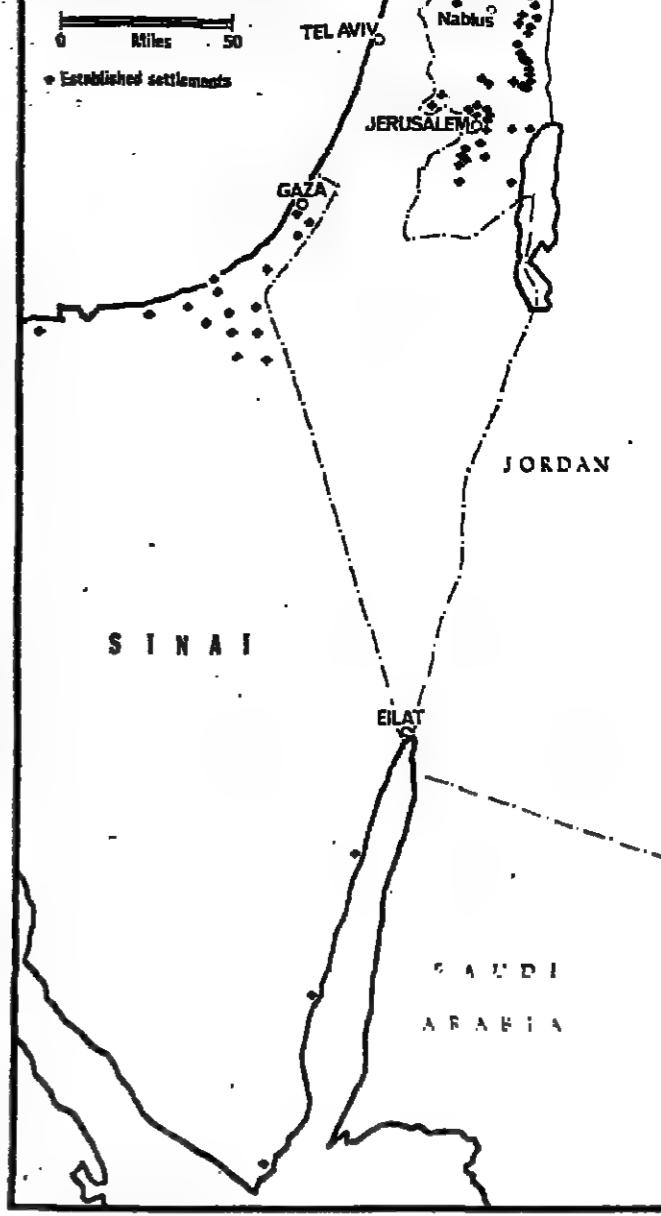
There is no indication yet that offers a solution to the two principal demands—Israel withdrawal from all Arab territory that was occupied during the 1967 war, and self-determination for the Palestinians. In both cases the time-scale will be crucial to any compromise. The U.S., Israel, Egypt and Jordan are basically in agreement that a new, independent and therefore probably radical Palestinian state on the West Bank of the river Jordan should be created. Although President Sadat initially insisted on the right of the Palestinians to their own state when he addressed the Knesset in Jerusalem, he now looks ready to go along with an interim arrangement that would offer eventual self-determination.

As the Israelis are utterly opposed to a Palestinian state, and since Mr. Begin is already under attack for proposing a limited degree of civilian self-rule for the West Bank and Gaza Strip, the shift by President Sadat is important, the more so because he now seems in tune with U.S. thinking on the subject. If, as Mr. Sadat claims, he is now in complete agreement with President Carter, their common proposal would be for joint Israeli, Jordanian, Egyptian, and Palestinian administration of the West Bank and the Gaza Strip for several years, after which his initial decision to visit Jerusalem was anything but a unilateral act of despair that is being pulled in opposing directions. Violence within the movement that seemed an inevitable consequence of Mr. Sadat's trip to Israel has already occurred with the deaths of three West Bank Arabs and of Mr. Said Hammami, the PLO representative in London. Few people doubt that there is worse to follow. What finally emerges will again be almost certainly influenced by Israeli attitudes in the next two months.

Mr. Sadat can certainly wait two months for what he hopes will be the twin effects of Israeli unilateral act of despair that is being pulled in opposing directions. Violence within the movement that seemed an inevitable consequence of Mr. Sadat's trip to Israel has already occurred with the deaths of three West Bank Arabs and of Mr. Said Hammami, the PLO representative in London. Few people doubt that there is worse to follow. What finally emerges will again be almost certainly influenced by Israeli attitudes in the next two months.

they are totally mistaken. Yes, session of the political committee will sign with Israel, but it must be held only in the context of the principles that will also cover the standing that the really hard Palestinians, Jordan and Syria," bargaining has begun. It will be set against the need for speed and the sure knowledge of euphoria of Sadat in Jerusalem and Begin in Ismailia—but that failure, as Mr. Sadat has said, "is too dreadful to disappoint—the first template."

## ISRAELI SETTLEMENTS IN THE OCCUPIED TERRITORIES



## To-day's Events

### GENERAL

Balance of payments figures for December.

EEC Fisheries Ministers begin three-day meeting, Brussels.

New session of European Parliament opens, Luxembourg (until January 20).

Yorkshire and Scottish areas of National Union of Mineworkers meet in Barnsley and Edinburgh on local productivity schemes.

Mr. Michael Edwards, British Leyland chairman, meets national union officials and senior shop stewards and is expected to give them further details of proposed long-term rundown of its labour force and future shape of car operations.

Sir Peter Vaneck, Lord Mayor of London, attends Gardeners Company dinner, Mansion House, E.C.4.

First meeting of new International Sugar Council.

British Steel Corporation accused of contravening Health and Safety at Work Act, Lincoln Crown Court.

First meeting of London Chamber of Commerce Small Firms' Group, on tax problems, 68, Cannon Street, E.C.4, 10.30 a.m.

Exhibition of mini- and micro-computers opens at U.S. Trade Center, 4, Langham Place, W.1 (until January 20).

Sir Peter Vaneck, Lord Mayor of London, attends Gardeners Company dinner, Mansion House, E.C.4.

Aviation Bill, and Shipbuilding Bill (Redundancy Payments) Bill second readings.

OFFICIAL STATISTICS

Cyclical indicators for U.K.

economy (December). Retail sales

(December, provisional).

COMPANY RESULTS

Allied Colloids (half-year). J. B.

Eastwood (interim figures only).

Hans M. Koch (reinstated late

and guitar) in programme including works by Telemann, Handel, Caldara, Dowland, Frescobaldi, and Brouwer, Wigmore Hall, W.1, 7.30 p.m.

ORGAN recital by Richard Popplewell, St. Michael, Cornhill, E.C.3, 1 p.m.

Ulrich Thieme (recorder) and Hans M. Koch (reinstated late

and guitar) in programme including works by Telemann, Handel, Caldara, Dowland, Frescobaldi, and Brouwer, Wigmore Hall, W.1, 7.30 p.m.

OPERA

Royal Opera production of La

fanciulla del West, Covent Garden, W.C.2, 7.30 p.m.

Alfred Brendel (piano) in

Mainly Schubert series, Queen

Elizabeth Hall, S.E.1, 7.45 p.m.

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MONDAY & FRIDAY  
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MAS DC-10-30

# COMPANY NEWS

## Frederick Burgess to stay private

BY KEITH LEWIS

A consortium of four financial institutions is to put up at least £2.5m of new capital-raising options for Frederick H. Burgess, the public but unquoted agricultural equipment distributors and manufacturers. The four, headed by Charterhouse Development Corporation and including Industrial and Commercial Finance Corporation (ICFC), Estates Duties Investment Trust (EDITH) and Railway Pensions Investments, will subscribe for variable rate Preference stock, which guarantees holders a net return of at least 9½ per cent per year.

The scheme is especially unusual in that it is a method of raising new capital which preserves the voting power of existing holders. The company is 80 per cent family-controlled and which avoids any valuation being placed on the equity of the company for tax purposes.

Any scheme that placed a market value on the ordinary shares could be used by the Inland Revenue for Capital Transfers Tax and Capital Gains Tax assessments against the family.

As things stand, holders are able to negotiate share valuations which may be lower than strict market value.

The scheme is further seen as an alternative to a public flotation of the company which,

### BOARD MEETINGS

The following companies have called dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official publications are not available, which means that the companies are in arrears or final and the dividends shown below are based mainly on last year's timetable.

**TODAY**

Inter-Called Colfords, East and May, Grey Electric, J. B. Hart and Howard Sherriffs, Wallman Engineering, Flecks-Bridg Group, Great Northern Investment Trust, Maginn Holdings, Sponcer Clark Social Industries.

**FUTURE DATES**

Amalgamated Distilled Products Jan. 19

Caledon, J. & J. Feb. 1

Standard Oil Co. Feb. 3

**Finals:**

Mackintosh of Scotland Jan. 19

Waddington Braks and Signal Jan. 19

for Charterhouse Development and 8½ per cent for EDITH. Ordinary shareholders will have the opportunity to subscribe for £420,000 of the new stock on the basis of two-for-five Ordinary shares held, though the institutions have said that they are prepared to take up any outstanding stock.

The rate of interest paid on the Preference shares will vary according to a complex formula linked to the profitability of the group over 1977 and 1978. Pre-tax profits of £2.2m. were achieved in 1977 and the Board is forecasting a figure of £2.7m. for the current year. A standard profit figure of between £2m. and £3m. will be used for determining dividends which will rise, after January 1979, by 2½ points over 9½ per cent for every £1m. in excess of the "standard profit" figure. So, on the basis of an actual profit of £3m. against a standard profit of say, £3m., the interest rate would rise from 9½ per cent to 14½ per cent.

Burgess is traditionally a distributor of farm machinery, but moved into the area of manufacture when it acquired voting control (57.8 per cent) of Bamfords last year. The new cash is to be used in reducing bank borrowings and also in expanding the group's national spread in distribution sites.

The holdings are to be split as to 33½ per cent apiece for ICFC and Railway Pensions, 25 per cent

according to financial advisers Charterhouse. John Lewis, who has been with the company for 5-10 years, Mr. Anthony Burgess, a director, told a Press conference yesterday that the members of the Board saw no advantage in "going public," although there is the possibility that a quotation will be sought for the new Preference shares.

The holdings are to be split as to 33½ per cent apiece for ICFC and Railway Pensions, 25 per cent

## Euroferries £20m. scheme

BY JOHN BRENNAN, PROPERTY CORRESPONDENT

At first sight European Ferries, dealing in the cross-Channel ferries group, is a most improbable property developer. But to the net few weeks Lambeth Borough Council will be considering European Ferries' proposals for a 300,000-square-foot office development on a Thames side site by Vauxhall Bridge.

The scheme, which includes an element of residential accommodation to placate local planners, is likely to cost £15m. to £20m. and involve Euroferries in complex funding arrangements with an institutional investor.

Until the property crash development-for-sale projects provided a lucrative method of exploiting the group's heavy cash flow. Before 1973, when the property bubble finally burst, Euroferries derived as much as 10 per cent of its pre-tax profits from property

subsidiaries that its property division would "not in the future be of material significance in group terms."

Later, Mr. Keith Wickenden, Euroferries' chairman, wrote that the property division had, as a matter of policy, been gradually reduced in size over the previous five years and that no profits would come from that business "unless we set out to restructure the division."

In the post-crash years the group has concentrated its property interests in a 75 per cent holding, the balance is controlled by a firm of London architects. The subsidiary has limited its developments to commercial property. Loans made by the parent company to the subsidiary provide commercial

The 2.6 acre site was bought for around \$400,000 from Land Securities Investment Trust, which had offered it to the highest bidder over £1 after seventeen years of frustrated planning wrangles. Where Lord Samuel's Land Securities failed Mr. Wickenden and their unnamed institutional backers hope to succeed. If the 300,000 sq foot office project ever emerges from Lambeth's planning offices Euroferries will have pulled off a coup.

Although building costs would range up to £20m. the eventual capital value of such a scheme could top £40m. Even though European Ferries might have only a small slice of the equity in the final project the fact that the company would be able to pass its share of the profit through its capital gains tax loop hole would make this a pleasant bonus for shareholders.

\* Group sales: 34% up at £12,632,000.  
\* Pre-tax profit: 45% up at £1,706,000.  
\* Gross dividends per share: Increased from 3.30p to 3.30p.  
\* Earnings per share, fully diluted: Increased from 8.8p to 11.18p.

The current year has begun well and if suitable opportunities occur further business will be acquired.

At the A.G.M. the Chairman said that the Group's 100% subsidiary in the U.S.A. has leased premises in New England to undertake the warehousing, packing and some local manufacture of Group products.

Copies of the 1976/77 report and accounts and the special report for employees are available from The Secretary, M.Y. Dart Limited, Maxon Street, Barnet, Herts, EN5 5TR.

SIMCO MONEY FUNDS  
(Saturn Investment Management Co. Ltd.)

Rates of deposits of £1,000 and upwards for w/e 15.17.78.  
7-day Fund % p.a.

Mon. 6.404  
Tues. 6.464  
Wed. 6.427  
Thur. 6.428  
Fri./Sun. 6.303

3-Month Fund  
Wed. 5.125

### Nationalisation accountants on schedule

Accountant Whitemey Murray, who are acting as the Government's accountant advisor, say that they are "on schedule" for completing assessments and valuations of the unquoted shipbuilding and aircraft interests nationalised by the Government. These will form the basis for the calculation of a payment on account to be made early next month to companies such as Swan Hunter and Vickers.

Lord Winterbottom said in the House of Lords last November that the size of the payment on account "will be related to the

### Unaudited Results for six months to 30th September 1977

### International Esperanza Services

	6 months to 30th September 1977	Year to 31st March 1977
	£'000s	£'000s
Turnover	18,201	15,952
Profit before taxation	1,747	2,748
Profit after taxation	966	1,580
Earnings per share	7.5p	13.0p
Dividend per share	2.0p	1.8p
		5.052p

### Esperanza Trade and Transport Limited

Copies of Interim Statement may be obtained from:

The Secretary,  
18, Rood Lane, London EC3M 8AP.

### LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual gross interest	Interest payable	Minimum sum bond
Poole (02013 5151)	9½	1-year	500 4
Poole (02013 5151)	10	1-year	500 5-7
Hedbridge (01-478 3020)	10	1-year	200 5-7
Thurrock (0375 5122)	9½	1-year	300 4
Thurrock (0375 5122)	10	1-year	300 5-7

## Record Sales and Profits

SALIENT FIGURES	1977 £'000	1976 £'000
Sales	37,971	33,946
Profit before Taxation	3,400	2,345
Earnings per share	13.9p	9.6p
Ordinary dividends per share	3.574p	3.200p

• UK contribution to trading profit up from 16% to 48%  
• Dividend raised to maximum allowed by Treasury

"With the upheavals of the reorganisation during the last few years successfully behind us, your company has proved its ability this year to weather a severe recession profitably with the hope of much greater prosperity as an independent group, in the years ahead."

B.E. Cotton, Chairman.

Copies of the Annual Report available from The Secretary, Samuel Osborn & Co. Ltd., P.O. Box 1, Sheffield S30 3TR.



Mr. David Gestetner, Joint chairman of Gestetner. Full year results are due to be announced tomorrow.

## Citibank sells Singapore stake to Midland Bank

Midland Bank is to take over the 40 per cent stake in First Overseas Credit, Singapore finance house-cum-merchant bank, which is currently held by First National Citibank of the U.S.

Parties to the deal declined to comment on the reasons for Citibank's withdrawal, or on how much the U.S. bank will receive for its stake.

The fact that Midland Bank is providing the new general manager for FOCL, Mr. William Lewis, suggests some change in the consortium's management structure. We have therefore taken advantage of our strong legal position and I expect this division to make a worthwhile contribution to group profits in 1977.

POCL was set up in 1970 as a finance house but combining the functions also of merchant bank and development bank. Apart from Citibank, its shareholders are Overseas-Chinese Banking Corporation holding 45 per cent, Great Eastern Life Assurance 10 per cent, and Overseas Assurance Corporation five per cent. These are local groups. Midland Bank is overseas correspondent to DCBC and is also one of the seven European partners in European Asian Bank, another consortium venture in Singapore.

This is the second withdrawal by Citibank in recent months from joint banking ventures in this region. Last month it announced its intention of disposing of its 45 per cent stake in Rakyat First Merchant Bankers in Kuala Lumpur, a joint operation with Bank Kerjasama Rakyat (Malaysia). In October last year, another U.S. bank, Bank of America, announced the restructuring of its securities banking venture in Singapore and in Hong Kong, Asia and Latin America. Merchant Bank, involving the departure of four European banks from the venture.

The loans provide a source of medium-term fixed rate credit with agreed repayment schedules for the business and professional sectors.

The loans are repayable in monthly instalments over one to five years, although exceptionally they may be extended to 7 years.

The business development loans is raised from £20,000 to £100,000, and from £30,000 to £50,000 for farm development.

The loans provide a source of medium-term fixed rate credit with agreed repayment schedules for the business and professional sectors.

The loans are repayable in monthly instalments over one to five years, although exceptionally they may be extended to 7 years.

The term of the loan is worked out in relation to an appraisal of the profit flow and the expected life of assets purchased with the funds.

Farm development loans, available for buying stock, fertiliser,

machinery and plant and farm-had advantages for borrowers.

including borrowing at a fixed rate of 13.3 per cent true over five years secured and 7.1 per cent unsecured. A 1 per cent arrangement fee is normally payable at the outset.

The bank said that the schemes settled repayment programme

### APPOINTMENTS

## Executive changes made at Allied Irish Banks

Mr. Niall Crowley, who became chairman of ALLIED IRISH BANKS in October, has been appointed chairman of the subsidiaries, Allied Irish Finance Company and Allied Irish Investment Bank, in succession to Dr. P. M. R. O'Driscoll, who remains a director. Mr. Joseph McGlinch, group managing director, has become deputy-chairman of the subsidiary Boards. Mr. Michael J. Murphy, managing director of Allied Irish Investment Bank, has been co-opted to the Board of

INVESTMENTS, the investment management subsidiary of the Clive Discount Group.

Mr. D. E. Chambers, Mr. D. M. Gray and Dr. P. Cartwright have been appointed members of WILLIAMS DE BROE HILL CHAPLIN AND CO., stockbrokers.

Mr. W. Proudfoot, general manager and actuary of the Scottish Amicable Life Assurance Society, has been elected chairman of the ASSOCIATED SCOTTISH LIFE OFFICES. He succeeds Mr. A. E. Macdonald, who has completed his usual two-year term in the chair. Mr. J. M. Macdonald, general manager and actuary of the Scottish Provident Institution, has been co-opted to the Board of that

BRITISH AGRICULTURAL EXPORT COUNCIL has elected a new Board of seven directors under its revised constitution.

Mr. John J. (Chairman), Meat and Livestock Commission, and former deputy-chairman of ICI's plant protection division, is chairman of the Council. Other members are: Mr. E. C. Butler (deputy-president, National Farmers' Union); Mr. J. E. Colman (chairman and joint managing director, Colman and Co. Agricultural); Mr. L. J. Evans (Agricultural International); Mr. H. Samek (executive director, John Blackwood Hodge and Co.); Mr. J. Stobie (representative of Scottish Agricultural Export Group); and Mr. J. M. Thomas (joint deputy managing director, Taylor Woodrow International). Mr. J. Thorncroft is the Council's chief executive.

Mr. Philip Robinson has joined the Board of managing trustees of MUNICIPAL MUTUAL INSURANCE and ANCE and its subsidiaries.

Mr. I. S. Wallace has been appointed a director of HARLEY COOPER UNDERWRITING AGENCEY.

Mr. Leonard Boyle, a past chairman of the Building Societies Association, has been appointed consultant to the MANCHESTER EXCHANGE AND INVESTMENT BANK.

Mr. Philip G. Holt, previously Southern Area manager, has been appointed assistant regional director of FORWARD TRUSTS South Eastern Region. He will be based at the regional head office in Waterloo Place, SW1, and his responsibilities will span London, the Home Counties, and the South and South East. Mr. Alan Cox, formerly field operations

# Changes in pending dividends Bank's timetable

or the convenience of readers the dates when some of the important company dividend statements may be expected in the next few weeks are given in the following table. The dates are those of last year's announcements except where the Board meetings (indicated thus\*) have been officially shed. It should be emphasised that the dividends to be paid will not necessarily be at the amounts or rates per cent. in the columns headed "Announcement last year." Preliminary figures usually accompany final dividend announcements.

	Date	Amounts last year	Date	Amounts last year
Wilson	Feb. 15	Final 2.28%	Feb. 28	Sec. Int. 4.70%
Discount	Jan. 23	Final 2.23%	Feb. 28	Int. 7 cents
American	Jan. 13	Final 1.3%	Feb. 1	Sec. Int. 1.34%
Sees. Feb. 3	See. Int. 1.34%	Feb. 1	Final 4.75%	
Feb. 13	Int. 1.34%	Feb. 1	Final 1.25%	
valuest. Feb. 18	Final 2.76%	Feb. 1	Final 1.25%	
Enkalon	Feb. 21	Final nil	Feb. 27	Sec. Int. 2.1%
Smar. Jan. 26	Final 4.46%	Feb. 27	Sec. Int. 2.1%	
Mar. 27	Int. 2.1%	Feb. 27	Sec. Int. 2.1%	
Vivela. Feb. 18	Final 1.47%	Feb. 27	Sec. Int. 2.1%	
Bank	Feb. 22	Int. 8 cents	Feb. 27	Sec. Int. 2.1%
Am. 23	Int. 1.37%	Feb. 27	Sec. Int. 2.1%	
Int. 24	Int. 2.1%	Feb. 27	Sec. Int. 2.1%	
Corp. Feb. 17	Final 1.8%	Feb. 27	Sec. Int. 2.1%	
Feb. 8	Int. 1.3%	Feb. 27	Sec. Int. 2.1%	
Photo. Jan. 8	Int. 0.82%	Feb. 7	Sec. Int. 2.1%	
Group. Feb. 7	Int. 2.1%	Feb. 27	Sec. Int. 2.1%	
Inv. Feb. 23	Int. 0.5%	Feb. 27	Sec. Int. 2.1%	
Lovell	Jan. 26	Int. 1.14%	Feb. 27	Sec. Int. 2.1%
Anal. Tg. Feb. 17	Final 1.8%	Feb. 27	Sec. Int. 2.1%	
Am. 23	Int. 1.78%	Feb. 27	Sec. Int. 2.1%	
Discount. Feb. 23	Final 0.18%	Feb. 27	Sec. Int. 2.1%	
Repayment. Jan. 20	Final 2.46%	Feb. 27	Sec. Int. 2.1%	
Inv. Inv. Feb. 16	Final 1.8%	Feb. 27	Sec. Int. 2.1%	
Inv. Post. Jan. 26	Int. 3.5%	Feb. 27	Sec. Int. 2.1%	

Public Works Loan Board rates									
Years	by H.P.T.	by N.H.P.	by N.H.P.	by H.P.T.	by N.H.P.	by H.P.T.	by N.H.P.	by H.P.T.	by N.H.P.
1	81	81	91	101	101	101	101	101	101
5, up to 10	81	81	91	101	101	101	101	101	101
10, up to 15	101	101	101	101	101	101	101	101	101
15, up to 25	101	101	111	111	111	111	111	111	111
25	111	111	111	111	111	111	111	111	111

Non-quota loans B are 1 per cent. higher in each case than non-quota A. \* Equal instalments of principal. # Equal repayments.

Effective from January 7

## RECENT ISSUES

### EQUITIES

Stock	High	Low	Open	Close	Div.	P. on	Dividend	Yield	Ratio
F.M. 476	658	650	650	655	-10	F.M.	6.37	7.70	
F.P. 201	108	108	108	108	-1	F.P.	1.08	1.14	
F.P. 571	551	551	551	551	+10	F.P.	2.75	3.43	

### FIXED INTEREST STOCKS

Stock	High	Low	Open	Close	Div.	P. on	Dividend	Yield	Ratio
F.M. 476	100	100	100	100	-10	F.M.	10.00	11.40	
F.P. 201	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 571	100	100	100	100	-10	F.P.	10.00	11.40	

### "RIGHTS" OFFERS

Stock	High	Low	Open	Close	Div.	P. on	Dividend	Yield	Ratio
W.M. 507	100	100	100	100	-10	W.M.	10.00	11.40	
F.P. 271	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 272	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 273	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 274	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 275	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 276	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 277	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 278	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 279	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 280	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 281	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 282	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 283	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 284	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 285	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 286	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 287	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 288	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 289	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 290	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 291	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 292	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 293	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 294	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 295	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 296	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 297	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 298	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 299	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 300	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 301	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 302	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 303	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 304	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 305	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 306	100	100	100	100	-10	F.P.	10.00	11.40	
F.P. 307	100	100	100	100	-10	F.P.	10.00	11.40	

**COMPANY MEETINGS**

Dublin, Windmill St., E.C. 2.

Gibson (Samuel), Sheffield, 12.30.

**BOARD MEETINGS**

Brae, Great Northern Inv. Trust

Metropolitan Holdings

Spencer Clark Metal Inds.

Allied Colloids

Best and May

Clyde, Eastwood U.B.I.J.

Howard Shuttering

Woolworths

Dividends &amp; Interests

Dividend &amp; Interest Payments

Aberdeen Trust Ob. 1/4pc

American Secs. Corp. 4.50pc

1.75pc

Bradford, Imperial Trs. SocP.L. 1.75pc

5.25pc

Brownings, D. 1.50pc

Carr (John) (Doncaster) 1.23pc

Edinburgh and Dundee Inv. SocP.L. 1.75pc

Fairdale Textile Ord. and A. 0.30

Great Northern Inv. Trust SocP.L. 1.75pc

Dts. 21 and 30c

Hume Holdings SocP.L. 2.1pc

Inv. Com. Inv. SocP.L. 1.75pc

Lever, John J. 0.35pc

Less, John J. 0.35pc

Loss Interests 1.30

Loyd's

London and St. Lawrence Inv. Ob. 1/4pc

M and G Second Deal Trust Income sha

Metals

Morgan, J. P. Comm. 5.50cs. Do. IDR

National and Commercial Bkgs. 1.50pc

Retail Stores 0.75p

Selected Trust 5c

Tricorve 1.1pc

TOMORROW

**COMPANY MEETINGS**

Bass Charrington, Grosvenor House W.

Bridport Gundry, Bridport, Dorset, 11.30

Leeds and District Dyers, Leeds, 12

Metals

Bostik (UK) J.K.

Cawson

Tennant

Interims

Aerojet

Courts, HERMANN, Inv. Trust

Fidelity Securities, Inv. Trust

Globe &amp; Mail, 0.125pc

Hinton (Ames) 1.46p Inc. super. dista

10.00pc

Oborn (Samuel) 2.5740

WEDNESDAY, JANUARY 18

**COMPANY MEETINGS**

Hartland, Great Eastern Hotel, E.C. 2.

11.30

**BOARD MEETINGS**

Amatil

Corporate Properties

Hentys

Lookers

**WEEK'S FINANCIAL DIARY**

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official decisions are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

**DIVIDEND & INTEREST PAYMENTS**

Aberdeen Trust Ob. 1/4pc

American Secs. Corp. 4.50pc

1.75pc

Bradford, Imperial Trs. SocP.L. 1.75pc

5.25pc

Brownings, D. 1.50pc

Carr (John) (Doncaster) 1.23pc

Edinburgh and Dundee Inv. SocP.L. 1.75pc

Fairdale Textile Ord. and A. 0.30

Great Northern Inv. Trust SocP.L. 1.75pc

Dts. 21 and 30c

Hume Holdings SocP.L. 2.1pc

Inv. Com. Inv. SocP.L. 1.75pc

Lever, John J. 0.35pc

Less, John J. 0.35pc

Loss Interests 1.30

Loyd's

London and St. Lawrence Inv. Ob. 1/4pc

M and G Second Deal Trust Income sha

Metals

Morgan, J. P. Comm. 5.50cs. Do. IDR

National and Commercial Bkgs. 1.50pc

Retail Stores 0.75p

Selected Trust 5c

Tricorve 1.1pc

TOMORROW

**COMPANY MEETINGS**

Bass Charrington, Grosvenor House W.

Bridport Gundry, Bridport, Dorset, 11.30

Leeds and District Dyers, Leeds, 12

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Bostik (UK) J.K.

Cawson

Tennant

Interims

Aerojet

Courts, HERMANN, Inv. Trust

Fidelity Securities, Inv. Trust

Globe &amp; Mail, 0.125pc

Hinton (Ames) 1.46p Inc. super. dista

10.00pc

Oborn (Samuel) 2.5740

Scottish American Inv. United States and General Trust

Allied Retailers Associated Trading Inds.

British Investors

Heron Motor

Marston Thompson and Evershed

Metals

Northern Securities

Patterson, Clegg and

Westinghouse

Wetherby

Wolverhampton 13.50pc

Wolverhampton 13.50pc

Red. 18/1/78

7.0355

Suffolk 13.50pc

Red. 18/1/78

57.0355

Talbot 13.50pc

Red. 18/1/78

57.0355

Treasury 13.50pc

Red. 18/1/78

57.0355

Tunbridge Wells 13.50pc

Red. 18/1/78

57.0355

Waddington 13.50pc

Red. 18/1/78

57.0355

Westinghouse 13.50pc

Red. 18/1/78

57.0355

Whitbread 13.50pc

Red. 18/1/78

57.0355

Wolverhampton 13.50pc

Red. 18/1/78

## HOME NEWS

# Government slammed in consumer survey

ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

GOVERNMENT is given a bad face by consumers in the survey published yesterday. It showed a surprisingly high degree of discontent about which consumers regard as most important—food, and clothing prices—are also those they feel the Government is doing least well.

With a list of 18 consumer issues, 51 per cent of the people questioned said that

prices were a problem for food and 71 per cent cited city prices. Some people were asked in the Government's performance in tackling the problems. Government came out worst, with 70 per cent of people interviewed saying the Government was not well with either food or electricity prices. A lower proportion (63 per cent) criticised the Government's record on prices in the survey was commissioned by Consumers' Association

## Move to cut council mortgage rates

THE GOVERNMENT is to be pressed to introduce early legislation enabling local authorities to charge the same interest rate for mortgages as the building societies.

There has been growing criticism that many home-buyers with legal authority mortgages have to pay considerably more for their loans than if they had borrowed from a building society. Some Council mortgage interest rates are more than three per cent higher than the societies' rate.

Mr. Richard Mitchell, Labour MP for Southampton Itchen, is

tabling a Commons motion. At present local authorities are not permitted to incur losses in the mortgage finance field, and must charge appropriately.

Mr. Mitchell said: "It is only common sense that those local authorities who want to charge the rate recommended by the Building Societies Association should be able to do so. However, I have been told that legislation is required to do this if a loss is thereby incurred."

Last year's housing policy review underlined the Government's belief that the situation should be changed.

## Rural Board Wales lets factories

John Reeves, Development Board, Rural Wales, has let more than half the sites available when it nine months ago, Mr. Roberts, the Board's chairman, said.

Board has let 18 factories in Ffestiniog, Welshpool, Newtown, out of 35. Mr. Roberts said at the North Wales fair:

Roberts said that the for gifts and souvenirs was worth £7m. a year, many of the gifts on sale were not made by craftsmen,

## Businessman's Diary

### U.K. TRADE FAIRS AND EXHIBITIONS

Title	Venue
18-19 Computers & Peripheral Equip. Ex. (cl. Jan 20)	U.S. Trade Center, W.I.
18-19 Contract Flooring Exhibition	Bloomsbury Centre Hill, W.C.1
19-Feb. 1. International Hotel and Catering Exhibition	Olympia
20-Feb. 2. Brightshow '78	Olympia
30-Feb. 2. Photography at Work Exhibition	Harrowgate
5-9 International Spring Fair	Nat. Exhib. Centre, B'ham.
14-16 National Office Reprographic Exhb.	Wembley Conf. Centre
14-16 Licensed Hotel Catering Exhb.	Metropole Centre, Brighton
15-18 EIA Engineering Exhibition	Portsmouth
19-23 International Knitwear Fair	Earl's Court
19-23 Int. Men's & Boys' Wear Exhb.	Earl's Court
20-23 Spring Floorcoverings Exhibition	Metropole Centre, Brighton
20-24 Furniture Production Exhibition	Nat. Exhib. Centre, B'ham.

### OVERSEAS TRADE FAIRS AND EXHIBITIONS

20-26 Int. Record & Music Publishing Market	Cannes
20-29 International Boat Show	Malmö
21-29 International Commercial Motor Show	Geneva
27-Feb. 5. International Green Week	Berlin
28-Mar. 6. British Technology Exhibition	Jeddah
4-7 Knitting Industries Exhibition	Paris
4-7 European Men's Wear Show	Abidjan
6-10 British Trade Fair	Dublin
7-11 Engineering & Industrial Equipment Exhb.	Paris
11-15 Int. Confectionery, Chocolate, Biscuit Exhb.	Tel Aviv
13-17 Israel Fashion Week	Johannesburg
13-18 Int. Machine Tool & Foundry Exhb.	Cologne
18-21 International Hardware Fair	

### USINESS AND MANAGEMENT CONFERENCES

17 Durham University Business School: Improving Management Communication with the Expectations Approach	Durham
18 Henley Centre for Forecasting: Forecasts for Corporate Plans to 1983	Carlton Tower Hotel, S.W.1
18 London Chamber of Commerce & Industry: Understanding Foreign Exchange	54 Lombard Street, E.C.3
19 European Study Conferences: Dealing with the Price Commission	Churchill Hotel, W.1
19 Keith Simpkin Developments: Profit from Health and Safety	Manchester
19 London Chamber of Commerce & Industry: Anatomy of Product Liability Insurance	54 Lombard Street, E.C.3
22-27 British University: Production Management and Human Behaviour	Uxbridge
26-27 AMR International: Creative Problem Solving	Churchill Hotel, W.1
30-Feb. 3. P.E. Consulting Group: Production Management and the British Council of Productivity Associations: Unfair Dismissal	Egham, Surrey
1 Department of Industry: Bulk Materials Handling	Metropole Hotel, W.2
2 Berndtson Int./ORC (U.K.): Management—Pay Productivity	Runcorn, Cheshire
2 Chart Analysis: Investing in Commodities	Cavendish Centre, W.1
2 Business Perspectives: China and Britain—The Prospect for Trade	Int. Press Centre, E.C.4
6-10 Urwick: Management in Research & Development	Royal Lancaster Hotel, W.2
7-9 Executant: Producer Risk Appraisal	Sloane
8-10 London Chamber of Commerce and Industry: Social Service and Infrastructural Developments in Oil Rich States	Russell Hotel, W.C.1
13-17 Ahuraz: Synergies—Innovative Skills	Furnham Castle
14 Society for Long Range Planning: Self-Denial To-day for Prosperity To-morrow—Crisis of Choice	68, Churchway, N.W.1
15-18 Ovez IBC: International Tendering	18, Belgrave Sq., S.W.1
16 Building Materials Export Group: Expanding Export Markets for the U.K. Construction Industry	Inter-Continental Hotel, W.1
	Cavendish Centre, W.1

## This week in Parliament

TO-DAY	Kenneth Berrill, CPFS. (Room 16, 3.30 p.m.)
MONS—Civil Aviation Bill (and reading). Shipbuilding (Payments) Bill (and reading).	Witnesses: Bank of England. (Room 8, 4 p.m.) Expenditure, Social Services and Employment sub-committee. Sub-committee stage. Motion on EEC documents on jurisdiction and judgments convention.
ECT COMMITTEE—Expenditure, Education, Arts and Home Affairs. Subject: Administration of the Prison Service. Witnesses: Conference of Chief Probation Officers. (Room 130 p.m.)	LORDS—Debate on the Wolfenden report on the future of voluntary organisations.
MONS—Scotland Bill, Committee Stage.	SELECT COMMITTEE—Sciences and Technology, General Purposes sub-committee. Subject: Efficiency and durability of filament and discharge lamps. Witnesses: British Standards Institute and Department of Energy. (Room 15, 10.30 a.m.) Expenditure, Defence and External Affairs, sub-committee. Subject: CPFS (Think Tank). Review of Overseas Development. State Immunity Bill.
DS—Refuse (disposal) Bill (and Reading). Local Government Bill (Scotland) Bill (Third Reading). Bill (Second Reading). State Immunity Bill.	COMMONS—Transport Bill (Second Reading). Participation Agreement Bill, remaining stages. LORDS—Bill (Northern Ireland) Bill (Second Reading). Education (Northern Ireland) Bill, Committee stage.
ECT COMMITTEE—Expenditure, Defence and External Affairs. Subject: CPFS (Think Tank). Review of Overseas Development. Witnesses: Sir Kenneth Berrill, CPFS. (Room 16, 3 p.m.)	SELECT COMMITTEE—Defence and External Affairs sub-committee. Subject: CPFS (Think Tank). Review of Overseas Development. Witnesses: Sir Kenneth Berrill, CPFS. (Room 16, 3 p.m.)
FRIDAY	COMMONS—Private Members' Bills.

## More aid urged for single homeless

By Our Building Correspondent

THE Government's housing policy was not taking account of the fact that by 1986, a quarter of all households in England and Wales will consist of just one person, CHAR, the Campaign for single homeless people, claimed to-day.

In a report to the Department of the Environment on last year's housing policy review, the organisation says Government plans "fall far short of guaranteeing decent homes for a growing section of the nation's population."

Government figures showed that one-person households increased by 86 per cent between 1971 and 1976, while the rate of increase for all households was only 19 per cent. By 1986, 5m. people would need self-contained housing on their own.

"We face a massive increase in the number of households wanting to live on their own. There are two main causes—an escalation in the number of single pensioners and divorcees and the growing demand of young people to live away from their families," CHAR said.

There should be a change in local council and housing association allocation policies to give single people a better chance of finding accommodation and urgent action to help single people who were already homeless.

"Ordinary housing should be supplied for the majority of single homeless people. Those who need support and care should be offered a place in sheltered housing, while a small pool of hostel beds should be maintained for those who genuinely need temporary accommodation."

## VW Derby goes back to tradition

By Our Motoring Correspondent

THE VOLKSWAGEN Derby, the small saloon car based on the Polo hatchback, is to go on sale in Britain this month at £2,850.

The Derby, launched in Germany almost a year ago, illustrates the shift of thinking among European car designers about merit of the conventional "three-box" vehicle.

Volkswagen's recovery after the decline of the Beetle model has been based on hatchback five-door principles of design popularised by Renault. But with the Derby, which adds a boot and 14 inches to the hatchback Polo model, it recognises the strong demand for the traditional design.

General Motors has acted similarly with its Kadett-Chevette range, also obtainable in both forms.

VW claims to have shown in market research that 40 per cent of motorists in West Germany prefer a conventionally-shaped vehicle.

In Britain VW will sell only one version of the Derby, the Derby LS. It will have the 1.1 litre overhead camshaft engine and similar trim and equipment to the top-of-the-range Polo LS.

The boot is relatively large, 18.2 cubic ft. The model is 12ft. 8in. long.

## Airlines oppose moving base from Heathrow

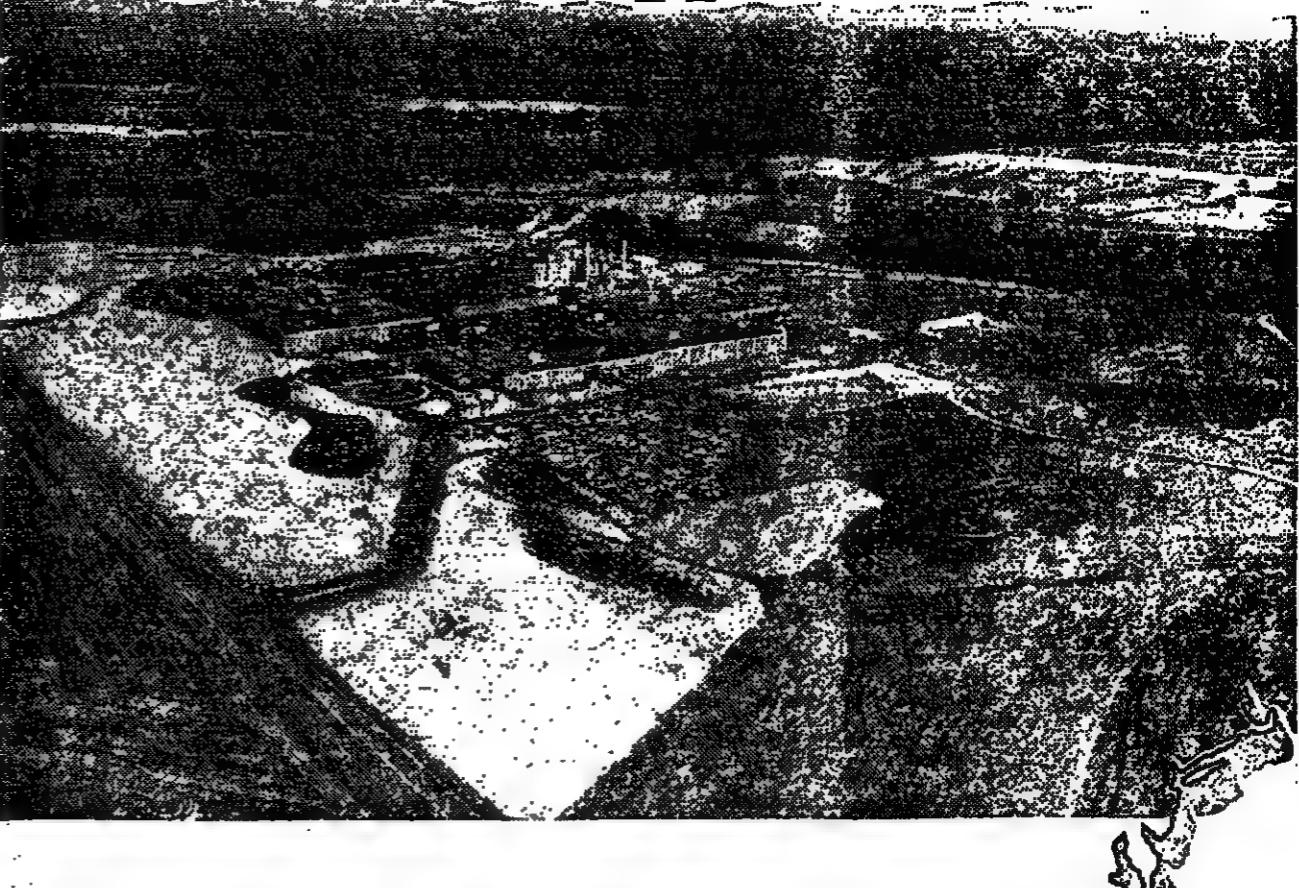
Financial Times Reporter

THREE airlines, Iberia, TAP (Portuguese Airlines) and Air Canada have rejected requests to move their London operations from Heathrow to Gatwick.

Heathrow's monthly newspaper Skyport reports that the airlines were all asked to make the move in anticipation of massive overcrowding at Heathrow. Their rejection of the proposal could lead to intervention by the Civil Aviation Authority and discussions with the governments involved.

Air Canada is reported as saying that it would lose business to competitors if it moved. The same reason was given by the other airlines.

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Our government is fiscally responsible. We've raised corporate income taxes only once—a total of 1%—in the last 12 years. Our work force is eager and able, and by law can decide whether or not to join a labor union. Our capital city is the transportation and distribution center of the Southeast, and our port city of Savannah operates one of the largest container cranes along the eastern United States.

Just as important, Georgia is an international financial center. Since enactment of an international banking law last year, six foreign banks maintain offices here: The Bank of Nova Scotia, The Bank of

P.O. Box 1776; Atlanta, Georgia 30301; U.S.A.; Telephone: 404-656-3556; Telex: 42-2586, Cable: GA INTLTLT.



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# FT SHARE INFORMATION SERVICE

## AMERICANS—Continued

## BUILDING INDUSTRY—Cont.

## DRAPERY AND STORES—Cont.

## ENGINEERING—Continued

### \*\*BRITISH FUNDS

Interest	Due	Stock	Price	Last	Div.	Gres	Cvr	Td	Dividends	Stock	Price	Last	Net	Cvr	Td	Dividends	Stock	Price	Last	Net	Cvr	Td	
<b>"Shorts" (Lives up to Five Years)</b>																							
185 15M Treasury Sec 1978	1905	9.8 8.96	1.05	1.05	—	—	—	—	Ap.J.O. 204	Manf. Hse US\$750	204	105	3.1	51.92	—	5.4	Jan. July Fed. Ind. 10p	21	141.00	115.59	1.1	71.11	8.1
186 15M Treasury Sec 1978	1905	9.8 8.96	1.05	1.05	—	—	—	—	Ap.J.O. 205	Manf. Hse US\$750	205	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
187 15M Treasury Sec 1978	1905	9.8 8.96	1.05	1.05	—	—	—	—	Ap.J.O. 206	Manf. Hse US\$750	206	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
188 9M Treasury 15p 1982	1905	3.8 3.05	1.05	1.05	—	—	—	—	Ap.J.O. 207	Manf. Hse US\$750	207	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
179 17S Treasury Sec 1978	1905	11.8 3.12	1.05	1.05	—	—	—	—	Ap.J.O. 208	Manf. Hse US\$750	208	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
200 22S Electricity 7% 1978	1905	9.6 2.45	1.05	1.05	—	—	—	—	Ap.J.O. 209	Manf. Hse US\$750	209	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
14N 15N Electricity 7% 1978	1905	9.6 2.45	1.05	1.05	—	—	—	—	Ap.J.O. 210	Manf. Hse US\$750	210	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
35 3M Treasury 15p 1982	1905	2.0 1.78	1.05	1.05	—	—	—	—	Ap.J.O. 211	Manf. Hse US\$750	211	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
14N 14M Treasury 15p 1978	1905	2.0 1.78	1.05	1.05	—	—	—	—	Ap.J.O. 212	Manf. Hse US\$750	212	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15D 15M Treasury 15p 1982	1905	2.0 1.78	1.05	1.05	—	—	—	—	Ap.J.O. 213	Manf. Hse US\$750	213	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
25M 25N Executive 15p 1982	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 214	Manf. Hse US\$750	214	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
14A 14M Treasury 15p 1978	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 215	Manf. Hse US\$750	215	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
10 14M Treasury 15p 1978	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 216	Manf. Hse US\$750	216	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
12D 12M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 217	Manf. Hse US\$750	217	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
47 47M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 218	Manf. Hse US\$750	218	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
17M 17N Treasury Variable 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 219	Manf. Hse US\$750	219	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15J 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 220	Manf. Hse US\$750	220	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 221	Manf. Hse US\$750	221	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 222	Manf. Hse US\$750	222	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 223	Manf. Hse US\$750	223	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 224	Manf. Hse US\$750	224	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 225	Manf. Hse US\$750	225	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 226	Manf. Hse US\$750	226	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 227	Manf. Hse US\$750	227	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 228	Manf. Hse US\$750	228	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 229	Manf. Hse US\$750	229	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 230	Manf. Hse US\$750	230	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—	—	—	—	Ap.J.O. 231	Manf. Hse US\$750	231	105	3.1	52.36	—	5.4	Jan. July Do. 10p	21	141.00	115.59	1.1	71.11	8.1
15M 15M Treasury 15p 1981	1905	1.9 1.67	1.05	1.05	—																		



## Italian Premier resigns to-day

By Dominic J. Coyle

ROME, Jan. 15. SIG. ANDREOTTI, the Italian Prime Minister, will submit the resignation of his minority Christian Democrat Government to President Giovanni Leone tomorrow morning after a brief Cabinet meeting, thus ending the life of the country's 39th administration since the collapse of Fascism in 1943.

The demise of the 18-month-old Andreotti Government comes after a public ultimatum from the Communist Party that it should be included in a new emergency administration.

This demand has been rejected firmly by the Christian Democratic leadership, which won the support of many of the party's younger deputies, who were elected to Parliament for the first time in the inconclusive general election in June last year.

After the customary three days allowed for consultations with the various party leaders, President Leone is expected to ask one of the top Christian Democrat leaders to try to form a new administration. It is more than likely that the choice will again be Sig. Andreotti.

Sig. Andreotti is said to be willing to try to reach an accommodation with the Communists, the second largest party in Parliament after the Christian Democrats, but this would be some considerable way short of admitting a Communist representative into the Cabinet.

### Formula

It could, however, involve an all-party agreement on economic and social policies to be advanced by a new administration.

The Communist Party, having stuck rigidly in public in recent weeks to its demand for inclusion in an emergency Government, is showing signs of breaking off.

Meanwhile, the authorities here are understandably apprehensive about the implications of a protracted political crisis on the lira.

Italy reported at the weekend a 1977 balance of payments surplus—the first since 1971—of \$2.5bn, against a deficit the previous year of \$1.2bn.

This compares with the under-taking by Italy to the International Monetary Fund last April to aim at a 1977 payments deficit of no more than \$570m.

## Money supply faces scrutiny

By Michael Blanden

THE STOCK MARKET this week will look closely at the money supply figures due to be published by the Bank of England on Thursday, after the disturbing but unusually confused pointers given by last week's banking statistics.

These came as a shock, indicating a money supply growth rather higher than the markets had hoped for in a month when gilt-edged rates were high. The banking system's eligible liabilities, which normally provide some guide to the money stock, showed a jump of 1.6 per cent in the month to mid-December.

This seemed to indicate that the growth rate of the sterling money stock on the wider definition (M3) over the eight months to December might still have been running at or slightly above, the top end of the official target range of 9.3 per cent for the financial year.

One immediate worry, that this reflected a sharp jump in the Government's borrowing requirement, was relieved when official figures later showed that the central government's borrowing requirement last month had dropped to £780m, from £1.07bn, in November.

This again confirmed that borrowing needs have been well below the levels recorded at this stage last year, and indicated that the requirement for the public sector as a whole could fall substantially below the recently revised forecast of £7.5bn, for the year.

### Adjustments

There will therefore be considerable interest in the outcome of the money supply for the month, after the seasonal and other adjustments have been applied, and in any official guidance on the reasons for the movements.

Seasonal factors could also be an important element in the external trade figures due to be published to-day. These will be examined to see if the improving trend in the current account surplus has continued.

A slight question-mark is raised, however, over whether there might again be a fresh start movement in the figures—as there was last year—because of the difficulties of adjusting for the effects of the Christmas holidays.

## Choice remains open on £20bn. reactors

BY DAVID FISHLOCK, SCIENCE EDITOR

A SECOND WEEK of talks between Mr. Anthony Wedgwood Benn, Secretary for Energy, and nuclear industry chiefs, including Westinghouse executives, starts with the Government's choice of reactors for orders worth an estimated £20bn. over the next 20 years, still wide open.

The meetings are being held at the Cabinet's request to Mr. Benn for more information after its failure to agree on reactor choice just before Christmas.

The electricity supply industry strongly denies reports that it has dropped or modified its request for a firm commitment from the Government that will allow it to obtain a sites licence and safety approval, and then to place an order for a 1,300 MW station (not earlier than 1982).

Mr. Benn has been stressing that the nuclear design and construction industry, weakened by long building delays and absence of a new order since 1971, has not the resources to take on the pressurised-water reactor project by acquiring in further design and safety studies.

The Central Electricity Generating Board is still unambiguously asking the Government for endorsement of a nuclear strategy including building both an advanced gas-cooled reactor station and pressurised-water

This strategy, which sees the pressurised-water reactor as "insurance" against further gas-cooled problems, has the support of the Electricity Council and the South of Scotland Electricity Board.

The Central Board outlined this strategy in two letters to Mr. Benn late last year, and has not changed its position, it indicated yesterday.

### Building gap

For the pressurised-water reactor it wants a firm commitment from the Government that it will allow it to obtain a sites licence and safety approval, and then to place an order for a 1,300 MW station (not earlier than 1982).

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The Central Electricity Generating Board is still unambiguously asking the Government for endorsement of a nuclear strategy including building both an advanced gas-cooled reactor station and pressurised-water

reactor.

He was dismissive last week of Rolls-Royce's offer, made first to the Prime Minister at Derby before Christmas, to put its experience of building 18 successful pressurised-water reactors for

Westinghouse Electric executives are likely to press their case with Mr. Benn this week that if the National Nuclear Corporation's licence agreement with their company is "activated" by a firm commitment, they will also provide Britain with both managerial and technical resources for the project.

## Britain may be offered bigger fishing quota

BY RICHARD MOONEY

BRITAIN is likely to be offered a substantially improved share of Common Market fish resources at talks on the EEC's Common Fisheries Policy which resume in Brussels to-day.

The Common Market Commission is expected to propose a quota of about 900,000 tonnes within the EEC's "fish pond" plus 70,000 tonnes of fish from non-Community countries—mainly Norway. This compares with the Commission's most recent proposals for a 529,833 tonnes British quota.

In Brussels, Commission sources said yesterday it was also proposed to allot Britain a catch of 130,000 tonnes of non-quota fish such as hake mackerel and saithe, rather than "prime" fish such as cod and mackerel. This would bring the U.K. total to 1m. tonnes, or 35 per cent of the overall EEC catch.

When the present round of talks was adjourned last month Mr. John Silkin, the U.K. Fisheries Minister, was seeking a British allotment of 982,000 tonnes of quota fish—a figure other EEC Ministers described as "astronomical."

U.K. fishermen thought it was pitched too low. They pointed out that it represented less than a third of the 3m. tonnes of fish selecteds estimate the EEC pond could yield annually, while the U.K. was contributing more than 60 per cent to the pond.

Last year British fishermen caught 900,000 tonnes of fish dominant preference concept. This represented a substantial cut—due mainly to declining stocks—from the 1.1m. tonnes a year being caught early this decade.

The U.K. fishing industry is not concerned purely with numbers on this question, however. It is anxious that the EEC should break away from the quota approach to fisheries management which it blames for the parlous state of European fish stock.

In the new world of 200 mile limits it wants control of fishing effort to become the responsibility of individual EEC coastal nations, with exclusive fishing zones imposed up to 50 miles offshore.

**Limitation**

Mr. Silkin's approach is different. He wants 12-mile exclusive zones, with a "dominant preference" area for the coastal state between 12 miles and 50 miles. He says this would offer most of the advantages of exclusive zones, without requiring other EEC members to forego their traditional fishing rights in British waters.

Control would still be in the hands of the coastal state. In the British case this would mean a system of effort limitations through the licensing of individual vessels. Mr. Silkin says he shares the British industry's dislike of quotas.

"It is essential that any settlement meets these needs and does not rely on quotas alone for control otherwise it would be better to reach no deal at this stage."

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"It is essential that any settlement meets these needs and does not rely on quotas alone for control otherwise it would be better to reach no deal at this stage."

## Callaghan rejects possibility of spring general election

BY RICHARD EVANS, LOBBY EDITOR

THE PRIME MINISTER has dismissed any prospect of a general election this spring and will decide towards the end of the summer whether he should go to the polls in October or hold on until next year.

Mr. Callaghan's decision is based partly on his assessment that he will be safe, in Parliamentary terms, for the remainder of this session, no matter what is decided at Saturday's special Liberal Assembly on the future of the Lib-Lab pact.

In addition, he believes that the rate of inflation will not be a factor in forcing him to hold an early poll. He dismisses the theory that inflation will, after having fallen to single figures in the spring, quickly start to rise again and thus damage Labour's electoral prospects in late 1978.

Mr. Callaghan's own forecast is that if inflation rises at all in the summer it will do so only marginally, and will not be electorally significant.

He has also decided against changing his ministerial team in any significant way before the next election on the grounds that the present Cabinet is working well together and Ministers should see their policies reach fruition as the economy improves.

Second, Labour's parliamentary position next session is likely to be far more precarious than this, as the Liberals are regarded as certain to ease out of their pact with the Government in July soon after the Finance Bill becomes law. Mr. Steel will be unable to offer an unqualified promise of support beyond then.

The chances of the Lib-Lab pact continuing until the summer received a boost at the weekend when the autonomous Scottish Liberal Party approved a resolution expressing confidence in Mr. Steel's leadership

and in the maintenance of the coming to the Government's support until Liberal MPs consider it unnecessary.

News that there will be no general election before the autumn at the earliest will come as a relief to many Labour Left-wingers who have been counselling delay, but as something of a disappointment to some members of the Cabinet who have been urging Mr. Callaghan to take maximum advantage of single figure inflation in the spring and a generous give-away Budget to help the country in May or June.

Some Ministers still fear that Labour could have missed its opportunity by the autumn, should inflation rise in the late summer and should wages policy fail to hold.

**Pointers**

Although Mr. Callaghan has yet to make up his mind between this autumn and next year, there are a number of pointers that strongly favour October, 1978.

First, by far the major part of the last Labour government will be on the statute book, including the devolution legislation for Scotland which party tacticians regard as essential to Labour's electoral fortunes.

Second, Labour's parliamentary position next session is likely to be far more precarious than this, as the Liberals are regarded as certain to ease out of their pact with the Government in July soon after the Finance Bill becomes law. Mr. Steel will be unable to offer an unqualified promise of support beyond then.

With the devolution Bills on the Statute Book, nationalist MPs will have little reason for

ploy designed to get Israel and Egypt to resolve their differences over the agenda.

State Department officials made clear that Mr. Vance wanted to go to Jerusalem to get involved in substantive negotiations, but not to find himself embroiled in haggling over the agenda.

It is also understood that Egypt is not contemplating another round of talks by the joint military committee that met in Cairo last week until Israel's intentions become clear.

The military committee discussed the issue of Jewish settlements in Israel-occupied Egyptian territory together with military withdrawal and future arrangements for Sinai.

Jurek Martin writes from Washington. The U.S. announcement late on Saturday night that deferring until much later final

trip to Jerusalem was clearly a problem,

there is substantial agreement on the need for a statement of principles for a peace settlement which would have the effect of

the Israeli government accepting the PLO as the legitimate representative of the Palestinian people.

With the devolution Bills on the Statute Book, nationalist MPs will have little reason for

Continued from Page 1

## Middle East talks

News that Mr. Sadat is willing to go even closer to the brink of breakdown if the Israelis do not show more flexibility in the next few days, even to the extent of ordering his negotiating team to return home.

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trip to Jerusalem was clearly a problem,

## Distillers faces new threat over sales decision

By Guy de Jongueurs,  
Common Market Correspondent

BRUSSELS, Jan. 15. THE DISTILLERS Company's system of using exclusive distributors to market Johnnie Walker Red Label and Dimple Haig Whisky in EEC countries could be threatened if goes ahead with its decision to sell half sales of the brands in Britain, says lawyers in the European Commission.

The Commission has warned

Distillers that its controversial

response to the recent EEC

order prohibiting its dual pricing practices could expose the company to further legal action

for breach of the Community's

rules of competition.

The use of a single distributor

in each country is technically a

restriction of trade under Article 86 of the Rome Treaty.

But it is permitted under a

special waiver, provided that the products in question can also be sold freely in the country of

origin and exported to the

markets served by the exclusive

distributors.

In the case of Distillers, Com-

mision officials say that the withdrawal of Johnnie Walker and Dimple from the domestic market would make such

"parallel exports" impossible and

thus deprive the company of the

legal basis for restricting sales of

the brands in the rest of the

EEC to exclusive distributors.

The Commission is studying

the case. Apparently it has yet

to decide whether to take further

action.

Lawyers in Brussels say that

any rival distributor in other

EEC countries would be entitled